

# Preliminary 2022-2024 Budget and Strategic Plan adopted November 15, 2021

#### West Vincent Township's Established Goals:

- Improve Township
   Infrastructure
- Strengthen Financial
   Condition of Township
- Enhance Quality of Life for Township Residents
- Expand
   Communications with
   Community
- Respect and Preserve the Natural Environment

#### **Executive Summary**

The 2022-2024 Budget continues to support the strategic plan established in the 2021-2023 budget report and has achieved many accomplishments against the outlined goals of 2021:

- Preparing initial steps for subsequent improvements by securing five grants for future construction projects and land development improvements
- The long-awaited construction projects will be fulfilled in 2022:
  - Buttonwood Bridge, Fellowship Trial, and Kimberton Road Bridge
  - Restoration of Kimberton Road, Schoolhouse Road, Hilltop Road, Shay Lane, Sheeder Mill, and Houndstooth Lane
- Improvements to the Public Safety building is to be planned in 2022 and anticipated to begin in 2023
- New committee collaboration section of the Township website will be put to valuable use as the committees.
- Assess the park and trail facilities of the Township and prepare a development and connection plan
- Prepare an energy usage and conservation plan to support the Clean Energy Transition Plan
- Incorporate updated sustainability plan to include park and trails development and energy conservation strategies
- Assess existing protection policies for protection of woodlands, wildlife, and stream corridors
- Work with Natural Lands and County Planning Commission to develop updated policies on water resources and woodland protection
- Upon completion of updated policies on woodland and stream corridors and completion of updated Sustainability Plan, begin update of the Return on Environment Report

## Improve Township Infrastructure

Create a strategic and fiscally responsible capital improvement program that includes improvements to the township parks, trails, roads and equipment while investing in environmentally sensitive facilities.

- Expand road maintenance program
- Reduce cost of maintaining gravel roads
- Replace deteriorated culverts
- Purchase replacementPublic Works equipment
- Design and construct public safety facility
- Install additional solar panels to reduce operation costs
- Acquire and enhance township GIS system
- Provide facilities at Opalanie Park that will create an environmentally sensitive respite for residents
- Install minor amenities at Cooks Glen, Schoolhouse, and French Creek parks
- Develop additional trails linking neighborhoods and township facilities

#### 2021 achievements:

- Replaced deteriorated culverts in Hilltop Road, Shady Lane, and Sheeder Mill Road
- Completed design for Kimberton Road, Sheeder Mill Road, Shady Lane, and Hilltop Road stormwater management and roadway improvement
- Developed designs for replacement of Buttonwood Bridge
- Developed plan to repair Kimberton Road Bridge
- Received grant for Trail Master Plan and commenced work on the Plan
- Improved trails at Opalanie Park
- Submitted grant application for Opalanie Park improvements
- Received grant for Fellowship Trail
- · Commenced work on design for Fellowship Trail
- Developed framework for GIS enhancements
- Ordered replacement of MACK dump truck
- Acquired chipper and trailer
- Acquired hybrid Police vehicle

- Construct improvements for Kimberton Road, Sheeder Mill, Shady Lane, and Hilltop stormwater roadway improvements
- Design Jaine Lane improvements
- Construct Fellowship Trail
- Take delivery of MACK dump truck
- Complete Trail Master Plan and map of public trails
- Construct and install improvements at Opalanie Park
- Develop GIS data for stormwater management, zoning map, voting districts, fire districts, preserved land, public safety

## Strengthen Financial Condition of Township

Foster a strong financial management system by taking steps to enhance internal processes and long-range planning.

- Prepare and implement a multi-year Budget and Strategic Plan
- Establish budget and strategic plan performance measures
- Establish fiscal policies
- Enhance escrow accounting system
- Implement accrual system of accounting
- Modify existing financial software for financial reporting
- Review Earned Income Tax database to ensure accurate database by tax collector
- Ensure fee schedule captures appropriate expense
- Assess financial impact of new public safety facility
- Reduce operational expense through increased use of technology
- Establish equipment depreciation schedule
- Purchase energyefficient equipment

#### 2021 achievements:

- Implemented multi-year strategic plan
- Established fiscal policies
- Implemented modified accrual system
- Reviewed accounting packages to enhance reporting functions
- Reduced cost of preparing payroll through a new payroll system
- Established depreciation schedules
- Purchased hybrid police vehicle

- Establish program budget
- Enhance escrow system
- Ensure fee schedules recover costs

#### Enhance Quality of Life for Township Residents

Enhance and maintain the township's quality of life by providing attractive, unique and connected spaces for community to work-liveplay.

- Prepare Park & Trail
   Master Plan
- Implement recommendations of Park & Trail Master Plan and Multimodal Plan
- Assess Open Space
   Preservation Plan for potential additional protections
- Develop implementation plan for Clean Energy Transition Plan
- Expand participation in Community Garden
- Promote West Vincent as a community to Live-Work-Play
- Install dual electric vehicle stations at Township building

#### 2021 achievements:

- Awarded grant for preparation of a Trail Master Plan
- Awarded grant for construction of Fellowship Trail
- Commenced design of Fellowship Trail
- · Commenced preparation of Trail Master Plan
- Conserved 77 acres of land
- Received grant for EV charger
- · Acquired hybrid police cruiser
- Installed EV charger
- Began update to Ludwigs Corner Master Plan
- Received VPP grant to develop a clean energy transition plan
- Awarded contract for preparation clean energy transition plan

- Construct Fellowship Trail
- Implement Ludwigs Corner Plan recommendations
- Implement clean energy transition plan strategies as recommended in plan
- Design interpretive displays for Opalanie Park

## **Expand Communications**

Expand and maintain a vibrant communication program that ensures transparency on all public matters.

- Enhance Township website to provide:
- timely updates on township issues
- easy access to township services and resources
- attract and expand volunteer network
- Redesign semi-annual newsletter
- Enhance communitywide events
- Create videos to promote community objectives and encourage community participation
- Use of social media to support and promote community programs

#### 2021 achievements:

- Redeveloped and upgraded website
- Redesigned newsletter to monthly, on-line
- Advisory committees created and published promotional and educational videos

- Expand use of website to include video library, integrate social media and on-line permit payments for Township receivables
- Encourage development and implementation of public educational materials from advisory committees
- Establish a series of public workshops by advisory committees on environmental and sustainability topics
- Improve capture of in-person and on-line events to preserve experiences for marketing and promotional use

### Respect and Preserve Natural Environment

Achieve and maintain a natural environment that reflects the character and high standards of the community.

- Enhance Trail System while remaining sensitive to environmental features
- Enhance storm water management on gravel roads
- Enhance water quality in Township watersheds
- Remove invasive species at Opalanie Park, Township building, and Evans Park
- Establish wildflower areas in Township owned land
- Enhance natural maintenance at Township owned land

#### 2021 achievements:

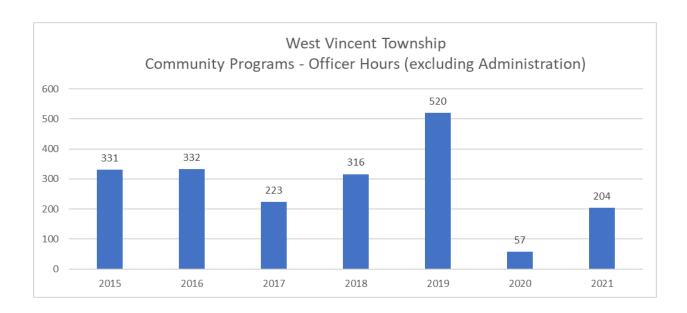
- Commenced work to integrate watershed and wildlife protection, woodlands, and forestry regulations
- Conserved 77 acres of land
- Updated natural conservation requirements
- Installed planting at Township building that were supported by Tree Vitalize grant

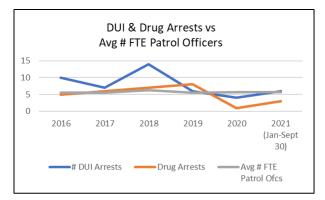
- Develop watershed, woodland, and forestry management program
- Adopt watershed, woodlands, and forestry regulations
- Map wildlife corridors and plan corridors and enhancements
- Expand outreach for land conservation opportunities
- Locate stormwater management facilities in GIS system

#### Public Safety Strategy - 2022-2024

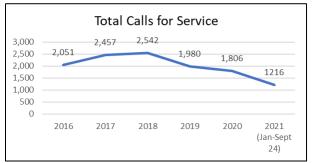
Community policing and traffic safety remain two (2) of the highest profile police services. The ability of the police department to address these concerns has been hampered, primarily by the unanticipated reduction in the available manhours caused by the COVID-19 pandemic.

The department has been very proactive in supporting community and neighborhood events prior to the COVID-19 pandemic. Facilitating outdoor health (i.e.,5K Run/Walk and Iron Tour) and sporting events (i.e., Ludwigs Corner Horse Show and Trout Rodeo) and hosting public safety events such as child safety seat inspections and Community Day, were the most popular and the largest parts of the community policing program. The department plans to reinstate these and other popular events in 2023











COVID-19 pandemic restrictions resulted in fewer traffic violations, due to less traffic volume. The completion of the Courts at Chester Springs development and the additional rental units in the Town Center development will increase the traffic volume in the Township requiring additional man hours in order to provide the same level of community policing services the current neighborhoods receive.

The Board approved the hiring of one (1) additional officer be hired in 2022 to meet this anticipated increase in demand. This will provide sufficient manpower to implement 24-hour coverage and to assign one (1) officer support traffic enforcement, community policing initiatives, as well as regular patrol duties. The increase in population has also resulted in an increase in investigative hours. Due to the size of the department, the hours required to investigate police matters often takes away from patrol hours.

#### Public Safety Building – 2022-2024

The budget provides for the planning and construction of an addition to the Municipal building for the expansion of the public safety function of the Township. The existing Police Department facility within the Township building does not provide for interview rooms, holding cells, secure and environmentally-controlled evidence accessing areas, training rooms or sufficient restrooms and locker rooms for male and female officers.

The new facility will be designed to meet all of the needs of a department for a minimum of thirty (30) years. It will accommodate potential personnel growth and the implementation of new processes and technology.

This project is coincident with the Township's policy of establishing a renewable energy community through the extensive use of solar panels throughout the municipal complex combined with the use of geothermal energy, and high-efficiency HVAC and lighting systems. The entire complex will generate sufficient power for its own use.

The renewable energy policy is joined with the policy of maintaining the Township's history and heritage through the restoration of the existing barn. The stone and wood frame structure was constructed in the 1800's and is currently used for equipment storage. Restoration will increase the utility of that space.

Two separate analyses of the barn were conducted by structural engineers. Each report noted significant structural deficiencies to the wooden frame. The roof structure was not of sufficient strength to support an array of solar panels.

The program for the restoration of the barn to ensure its structural integrity and to support the installation of solar panels is proposed to be coincident with the improvements to the public safety facilities.

#### **Energy Sustainability Strategy – 2022-2024**

West Vincent will remain at the forefront of developing and implementing strategies to support energy sustainability.

Education and outreach are anticipated to be among the most important strategies to be undertaken. The enhancement to the Township's website has been designed to support a wide range of educational opportunities.

A cornerstone of this program will be the results of the plan prepared for West Vincent through the grant received through Chester County's Vision Partnership Program. It is anticipated that the plan and its recommendations will be completed in 2022 and will serve as the foundation for developing and implementing strategies going forward.

Funding is provided to update the Township's Sustainability Plan, first adopted in 2011. The updates to the Sustainability Plan include an assessment of the actions to be taken by the community to obtain the goals set forth in the plan.

The 2011 Plan contained separate, overlapping initiatives in five areas: Energy, Environment, Equity, Engagement, and Economy. The update will recognize the advances made in the Township's energy focus and will highlight the most promising initiatives to pursue in the other noted areas.

The two initiatives will set forth the strategies by which the Township may best address the issue of establishing a sustainable future, built on the foundation of clean energy and environmental safeguards.

#### Recreation Strategy – 2022-2024

The completion of the Fellowship Trail will link the Weatherstone community with Evans Park and the Township Building. This is the realization of a long-term goal of the community. The residents in the Weatherstone community will be able to walk to Evans Park and the township building. Conversely, the residents adjoining the municipal complex will be able to walk to the Town Center.



The completion of the demolition of structures at Opalanie Park marked a significant milestone. While the first trail at the park has been developed, activity at the park has been minimal.

The demolition project has limited access to a large portion of the park. The opening of the entire park and the completion of complimentary trail connections by Natural Lands will encourage significant increase in public attendance at the park. The strategy for the

development of Opalanie Park is to obtain grants to the greatest extent possible; additional improvements may be deferred until revenue from approved grants becomes available.

The receipt of a state grant to support the development of a Master Plan for the Park and Trail System will lay the groundwork for future development of the trail system and park facilities.



The Trail Master Plan, when completed, will be folded into the Recreation Strategy for the Township.

The Parks & Recreation Commission is performing an analysis of all facilities in our parks system and the township's HOA recreation facilities. This is the first step in developing a plan to ensure the facilities offered meet the needs of the population growth, age demographic, and

recreational preferences of the Township (i.e., the 20-year old tot lot at Evans Park and the rise in popularity of pickle ball).

Community Day and youth sporting activities will recommence and will be celebrated in 2022 and other events are under consideration.

#### Natural Resources Strategy – 2022-2024

The preservation and protection of West Vincent's natural resources has been and will remain one of the principle policies of the Township. Foremost is the preservation and enhancement of the Township's agricultural land, watershed systems, and woodlands.

West Vincent has been and will remain a leader in efforts to preserve agricultural land. Through 2020, in excess of 3,300 acres of land has been conserved.

The quality of West Vincent's forest system will have a significant impact on the quality of the Township's watersheds. The Township's forest system is being impacted by the Emerald Ash Borer infestation, selective timber harvesting, and deer browsing.

The 2020 Conservation Monitoring Report prepared by the French and Pickering Creeks Conservation Trusts illustrated areas of concern for preserved land owned by the Township. Of particular importance is the need to effectively ensure existing and future reforestation efforts are successful. The Township will place a higher level of importance to the maintenance of these lands and will look for opportunities to plan additional beneficial trees.

An important component to maintain the health and vibrancy of the Township's forest system will be to develop a public demonstration and education program supporting the need to plant and maintain native species and demonstrate the reforestation effects.

In addition to the work of PECO's contractors, the removal of dead and deceased trees along public rights-of-way will be undertaken by the township for public safety purposes and to allow for regeneration of native species.

The Township is assessing the need to create a forestry management plan to put into place a program to manage tree harvesting, to ensure minimal long-term negative impacts to the forest system and water quality.

Balancing the right of property owners to harvest trees while ensuring a minimum impact will be a challenge, one that will need to be addressed to the satisfaction of all parties.

#### Road and Storm Water Management Strategy – 2022-2024

The 2016 Road Evaluation and Report illustrated numerous deficiencies throughout the township's roadway network. The report concluded that a minimum investment of \$46 million would be required to correct the deficiencies.

#### **Road Strategy**

The Public Works department, Administration, and Township Engineer have worked to reduce the cost of improvement through modifications to the design of improvements. The Public Works Department has been able to complete a number of improvements that were recommended for completion by outside contractors.

The first stage of improvements that were completed in 2021 will set the framework for the improvements to be completed in 2022. These include the improvements to the stormwater system on Houndstooth Lane and stormwater improvements along Sheeder Mill and Hilltop Roads. While the impact of the clean up following Tropical Storm Ida was substantial with failure of the Buttonwood Lane Bridge, ultimately, the 2022 road program will proceed as planned.

Stormwater management and roadway improvements on Kimberton Road, Sheeder Mill Road, Hilltop Road, and Schoolhouse Road will be completed. Improvements to the Kimberton Road Stone Greenline Bridge will also be completed.

The stormwater from Tropical Storm Ida caused damage to the support structure of the Fellowship Road bridge. The Township Engineer is assessing the situation and developing a plan to correct the damage.

Buttonwood Lane Bridge will be replaced. The Administration is seeking funding from the county and state to support the construction of Buttonwood Bridge.

#### **Equipment Replacement Strategy 2022-2024**

2022		2024	
Police Vehicle	\$55,000	Data Processing	\$5,000
Message Boards (2)	\$43,100	Dodge Work Truck	\$100,000
In-Car Cameras	\$41,000		
Mack Dump Truck	\$220,000	Total	\$105,000
Mowers (3)	\$43,000		
		2025	
	Total \$402,100	Data Processing	\$5,000
2023		Total	\$5,000
Police Vehicle	\$55,000		
Data Processing	\$5,000	Four-Yea	ar <sup>*</sup> \$687,100
Dodge Ram 550 Dump Truck	\$115,000		
	Total \$175,000		

This fund provides for the replacement of existing equipment and the acquisition of new equipment.

In addition to vehicles, funding is provided to update the township's data processing equipment and radio equipment.

The shortage of chips for vehicles has impacted the availability of both police vehicles and public works trucks. Although the police and public works department did both obtain and order vehicles in 2021, it is not readily apparent that either vehicle budgeted in 2022 will be available in 2022.

A hybrid SUV police vehicle was purchased in 2021. An analysis of the operation of this type of vehicle will be undertaken prior to purchasing a second hybrid.

A police vehicle is proposed to be acquired for the Police Department. The Police Department has requested two (2) mobile message boards and four (4) in-car cameras.

The 1999 Mack dump truck is to be replaced.

Three (3) mowers are proposed to be acquired, with the existing two (2) mowers to be retired. Currently, there are two mowers. With the additional responsibilities of maintaining Opalanie Park and additional mower is requested to keep the work flow of the department at the same level.

#### **Financial Management Strategy 2022-2024**

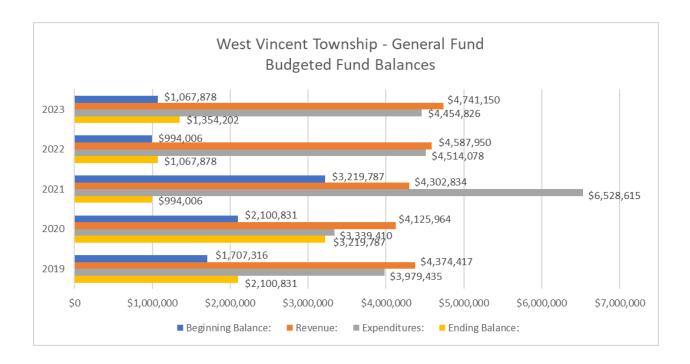
One of the most important elements of a strategic plan is to identify long-term goals and develop strategies to achieve those goals. West Vincent Township has established a goal of constructing a new public safety facility. This will require the issuance of approximately \$5.0-7.2 million in bonds at an estimated additional annual cost of approximately \$138,000.

When the public safety addition and its solar array are completed and the proposed solar array on the public works garage is operational, it is expected that the Township will receive significant increased financial benefits. A detailed analysis will be prepared prior to the construction of the public safety facility.

A new escrow accounting system was instituted in late 2020. It is expected that the system will significantly reduce the Township's sixty (60) day receivable.

In addition, an administration fee will be added to all escrows to cover administrative costs.

#### **General Fund – 2021-2023**

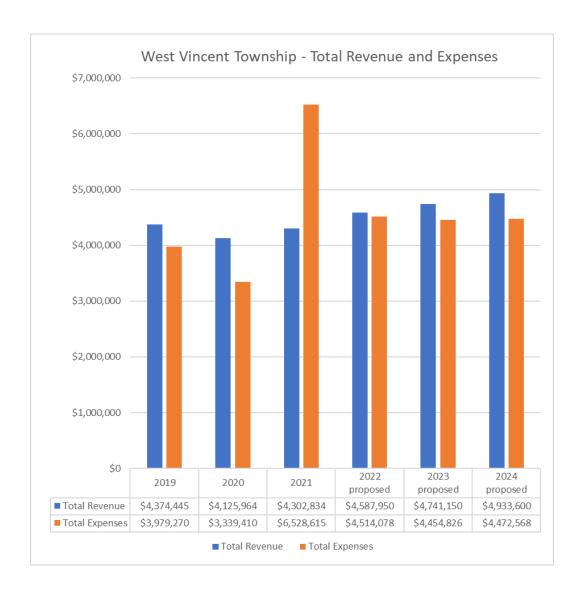


The budget provides for a strong investment in the Township's infrastructure, equipment and personnel.

The General Fund provides the resources to manage these investments through an impressive, active group of volunteers, a network of consultants and a strong leadership team. This group will accomplish the goals set forth in the budget while improving the financial condition of the Township.

The General Fund provides for the basic revenues and expenditures of the Township. The Real Estate Tax and Earned Income Tax are the primary sources of revenue in the General Fund. Fees from building permits, cable franchise fees, inter-governmental revenue and deed transfer taxes all support General Fund receipts. The Administrative, Police, Public Works and Code Enforcement Departments are expenses paid from the General Fund.

As in prior years, total General Fund revenue will exceed expenses albeit by a lesser amount. The projections for 2022, in both revenue and expenses reflect the impact that the COVID-19 pandemic had on the Township. It is anticipated that subsequent years will more fully reflect to operations at a level that they were in 2019. Should the pandemic continue to have a significant impact on township operations in 2022, it is anticipated that revenues will exceed expenses by an amount more significant than budgeted.



The revenue streams in the Township are less susceptible to interference from the pandemic than those found in other communities due to the Township's small commercial base relative to the larger residential base.

The large spike in General Fund expense in 2021 reflect a transfer of \$1,000,000 to the Capital Fund and a transfer of \$1,750,000 to the Capital Road Fund. Without these transfers, revenue would have exceeded expenses by less.

#### **Revenues**

Income from all types of taxes will remain the primary source of General Fund revenues. The decline in tax revenue during the preceding years, ending in 2020, is primarily due to the reduction in deed transfer tax and in 2020 from building permit fees.

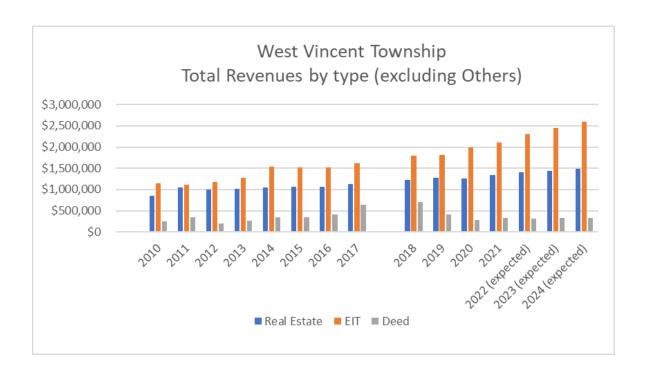
The continued development of the Town Center development created an increase in revenue in 2021 and 2022, primarily in earned income tax and real estate tax revenues.



Real Estate Tax revenue will continue to increase through 2023 primarily due to the time required for a new building to be assessed by the County Board of Assessment once the building is occupied. The final assessment is determined over a two-four (2-4) year period after the issuance of a building permit and the occupancy of the building take place. Once the Town Center project is fully assessed, the total assessment will increase on a very marginal basis, thereafter, by 1%.

Receipts from the Earned Income Tax will increase due to two components: (a) the new residents moving into the Town Center and (b) the wage increases of existing residents. It is anticipated that the growth in receipts from this tax from new residents will be fully realized in 2023.

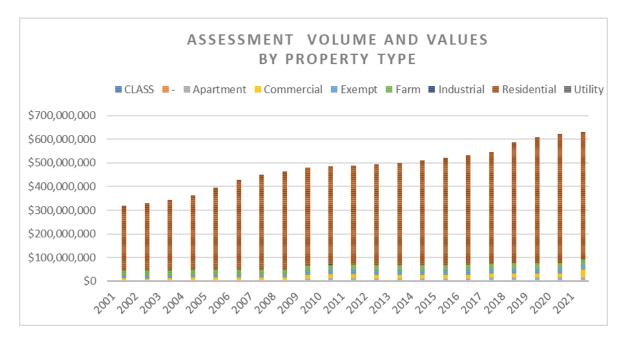
Revenues from the deed transfer tax and building permits will continue to decline as a result of the completion of approved land developments.



Revenue from other sources will remain relatively consistent from year to year.

Every effort will be made to obtain federal, state and county grants to support the Township strategies. This budget includes expected grants to support the Township Park & Trail Master Plan (\$35,000) the construction of the Fellowship Trail (\$200,000) and the installment of the electric vehicle charger (\$8,000).

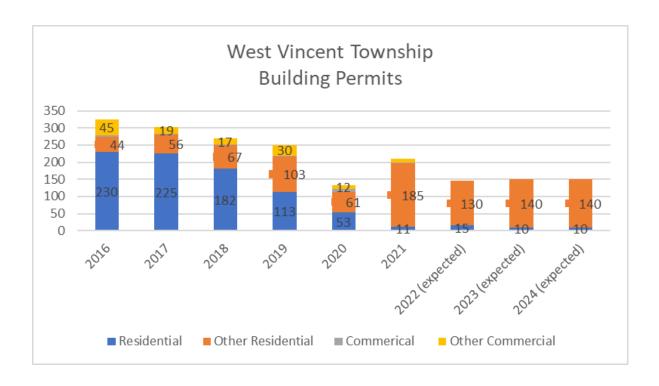
#### **Assessments**



A continued upward trend in assessed value recognizes the expansion of the Township and provides growth in the real estate tax revenue without the need to increase the real estate rate.

When the new Town Center project is completed and the individual buildings are occupied and placed fully on the assessment role, the assessed value of the Township will stabilize, and, in turn, the revenue from the real estate tax will stabilize. It is expected that the stabilization will occur following 2023.

#### **Building Permits Revenue**



This revenue group reflects two different types of income streams—income from new construction and income from alterations to existing structures. Historically, permits issued for new construction has been the primary source of revenue. As new developments reach their build out, revenue from permit fees declines. All of the permit revenue from the Town Center will be received by 2023. The revenue stream throughout 2021-2023 will be primarily from alterations to existing structures and little from new construction or new construction related activity.

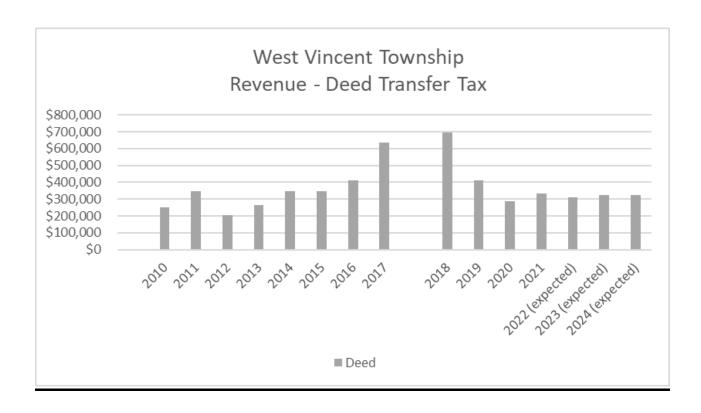
The table above illustrates the decline in new residential permits over the past ten-year period. With the decline in new dwelling units, there will be a corresponding decline in revenue from the building permits.

It is anticipated that the base of revenue from this tax will be established over the next three (3) years.

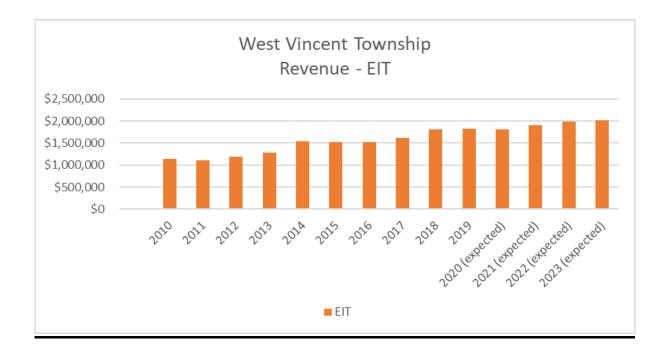
#### Deed Transfer Tax

The impact of the COVID-19 pandemic has caused a negative impact on the sale of existing homes in the Township in 2020. Once the housing market stabilized and property transfers take place, a new base of housing sales has been established.

Once the base is established, revenues would increase by no more than 2% annually, due to the increase in market value of homes sold.



#### Earned Income Tax



The increase in earned income tax revenue represents an increase in the income value per tax payer and an increase in the number of residents paying the tax. The budgeted increase in earned income tax during 2022-2024 is due to an estimated annual 3% wage increase and recognizes the impact of the 240 additional residential units in the Town Center development.

The impact of the COVID-19 pandemic on revenue from earned income tax has been minimal, reflecting the composition of the Township's workforce and their adaptation to the changes in their workplace environments.

Receipts from the tax grew between 6% and 11% over the past several years is reflective of the increase in the Township's population base (number of residents paying taxes).

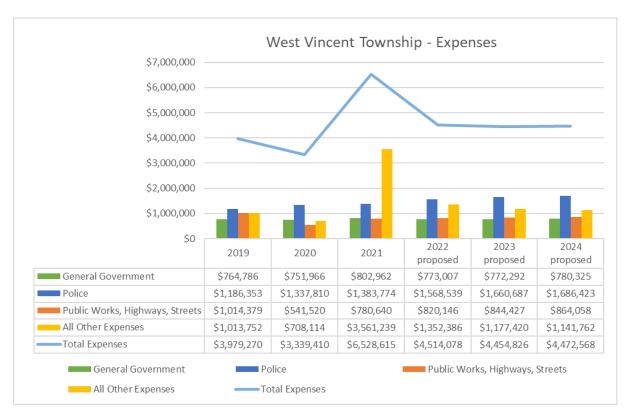
The completion of the Town Center will also impact the earned income tax growth rate. It is anticipated that this growth in revenue will dissipate once the Town Center is fully occupied. At full occupancy, it is anticipated that the growth in earned income tax will be 2.0% attributable to the increase in wage earners.

	Actual 2019	Actual 2020	2021 ADOPTED	Forcasted 2021 YE	2022 DRAFT	2023 DRAFT	2024 DRAFT
EVENUE:							
TAXES							
REAL ESTATE TAXES							
301.10 · RE TAX CURRENT YEAR	\$1,251,530	\$1,241,261	\$1,333,800	\$1,280,000	\$1,373,800	\$1,415,000	\$1,457,450
301.30 · RE TAXES DELINQUENT	\$24,546	\$21,867	\$25,000	\$65,000	\$25,000	\$25,000	\$25,000
TOTAL REAL ESTATE TAXES	\$1,276,076	\$1,263,128	\$1,358,800	\$1,345,000	\$1,398,800	\$1,440,000	\$1,482,450
310.10 RE TRANSFER TAX	\$409,197	\$289,177	\$280,000	\$335,000	\$310,000	\$325,000	\$325,000
310.21 EARNED INCOME TAX	\$1,808,127	\$1,994,569	\$1,900,000	\$2,100,000	\$2,300,000	\$2,450,000	\$2,600,000
TOTAL TAXES	\$3,493,400	\$3,546,874	\$3,538,800	\$3,780,000	\$4,008,800	\$4,215,000	\$4,407,450
LICENSES & PERMITS							
321.61 Transient Retailer (Soliciting Permit)	\$0	\$200	\$0	\$500	\$0	\$0	\$0
321.80 · CABLE TV FRANCHSE FEE	\$74,860	\$72,221	\$80,000	\$80,000	\$82,000	\$84,000	\$84,000
NON-BUSINESS LICENSES & PERMIT							
322.30 · DRIVEWAY PERMITS	\$1,505	\$400	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000
322.44 · SIGN PERMIT	\$50	\$0	\$200	\$0	\$200	\$200	\$200
322.54 · GRADING PERMIT	\$1,850	\$2,100	\$2,000	\$5,000	\$5,000	\$5,000	\$5,000
322.82 · ROAD ENCROACHMNT FEE	\$200	\$0	\$500	\$700	\$500	\$500	\$500
322.90 · STORMWATER PERMITS	\$350	\$150	\$500	\$0	\$500	\$500	\$500
TOTAL NON-BUSINESS LICENSES & PERMIT	\$3,955	\$2,650	\$4,200	\$6,700	\$7,200	\$7,200	\$7,200
TOTAL LICENSES & PERMITS	\$78,815	\$75,071	\$84,200	\$87,200	\$89,200	\$91,200	\$91,200
FINES & FORFEITS							
331.00 · FINES							
331.10 · COURT FINES	\$17,192	\$15,905	\$15,000	\$12,000	\$15,000	\$15,000	\$15,000
331.14 VEHICLE CODE VIOLATIONS	\$150	\$75	\$0	\$25	\$0	\$0	\$0
Total 331.00 · FINES	\$17,342	\$15,980	\$15,000	\$12,025	\$15,000	\$15,000	\$15,000
TOTAL FINES & FORFEITS	\$17,342	\$15,980	\$15,000	\$12,025	\$15,000	\$15,000	\$15,000
INTEREST RENTS & ROYALTIES							
341.00 · INTEREST EARNINGS	\$36,899	\$19,856	\$25,000	\$3,500	\$3,000	\$3,000	\$3,000
342.00 · RENTS & ROYALTIES	\$21	\$9,600	\$5,500	\$5,000	\$5,500	\$5,500	\$5,500
TOTAL INTEREST RENTS & ROYALTIES (FR	\$36,920	\$29,456	\$30,500	\$8,500	\$8,500	\$8,500	\$8,500
STATE SHARED REVENUE							
354.00 · STATE CAPITAL & OPERATING GRANT						4-	
354.01 GENERAL STATE GRANTS	\$618	\$15,436	\$0	\$0 \$407	\$0	\$0	\$0
354.02 PUBLIC SAFETY STATE GRANT	\$372	\$658	\$0	\$197	\$0	\$0	\$0
354.03 · HWYS & STREETS STATE GRANTS	\$15,163	\$0	\$15,000	\$0	\$0	\$0	\$0
354.05 HEALTH STATE GRANTS	\$2,700	\$0	\$0	\$0	\$0	\$0	\$0
354.15 · RECYCLING GRANT	\$5,327	\$1,236	\$2,500	\$1,000	\$2,500	\$2,500	\$2,500
Total 354.00 · STATE CAPITAL & OPERATING GRANT  355.00 · STATE SHARED REV & ENTITLEMENTS	\$24,180	\$17,330 <sup>°</sup>	\$17,500	\$1,197	\$2,500	\$2,500	\$2,500
	£4.057	£4.000	Ć4.000	£4.000	Ć4 000	Ć4.000	Ć4 000
355.01 · PURTA (Public Utility Realty Tax Act) 355.04 · ALCOHOLIC BEVERAGE LICENSE FEE	\$4,257 \$400	\$4,303 \$200	\$4,000 \$400	\$4,000 \$400	\$4,000 \$400	\$4,000 \$400	\$4,000 \$400
355.05 · STATE PENSION AID	\$94,998	\$200 \$84,481	\$90,000	\$91,233	\$92,000	\$94,000	\$94,000
355.07 · SUPP FIREMANS RELIEF	\$51,342	\$52,222	\$50,000	\$47,409	\$50,000	\$50,000	\$50,000
Total 355.00 · STATE SHARED REV & ENTITLEMENTS	\$150,997	\$141,206	\$144,400	\$143,042	\$146,400	\$148,400	\$148,400
TOTAL STATE SHARED REVENUE	\$175,177	\$158,536	\$161,900	\$144,239	\$148,900	\$150,900	\$150,900
LOCAL GOVERNMENT UNITS	, ,,,,,	,,	,,	, ,,	, ,,,,,,		, , , , , , ,
358.00 · LOCAL GOVT SHARED PMTS SRVS							
358.02 · WORK COMP REIM/REF	\$0	\$13,408	\$1,000	\$6,704	\$1,000	\$1,000	\$1,000
Total 358.00 · LOCAL GOVT SHARED PMTS SRVS	\$0	\$13,408	\$1,000	\$6,704	\$1,000	\$1,000	\$1,000
TOTAL LOCAL GOVERNMENT UNITS	\$0	\$13,408	\$1,000	\$6,704	\$1,000	\$1,000	\$1,000

	Actual 2019	Actual 2020	2021 ADOPTED	Forcasted 2021 YE	2022 DRAFT	2023 DRAFT	2024 DRAFT
CHARGES FOR SERVICES							
361.00 · GENERAL GOVERNMENT REV							
361.31 · SUBDIV LAND DEV FEES	\$975	\$600	\$2,000	\$3,000	\$2,000	\$2,000	\$2,000
361.32 ⋅ ENGINEERING FEE REIMB	\$179,460	****	7-,	4-,	+=/	+=/	7-/
361.33 · ZONING PERMIT	\$9,700	\$15,200	\$10,000	\$17,600	\$15,000	\$15,000	\$15,000
361.34 · ZONING/COND USE/C AMN	\$2,500	\$3,000	\$2,000	\$1,700	\$10,000	\$10,000	\$10,000
361.50 · SALE OF MAPS	\$17	\$0	\$50	\$10	\$50	\$50	\$50
361.53 · SALES OF SALDO	\$0	\$0	\$50	\$0	\$50	\$50	\$50
361.54 ⋅ SALES OF ZONING ORD	\$45	\$45	\$50	\$150	\$50	\$50	\$50
361.65 · LEGAL REVIEW FEE REIM	\$14,390	•	·	,	,	·	·
Total 361.00 · GENERAL GOVERNMENT REV	\$207,087	\$18,845	\$14,150	\$22,460	\$27,150	\$27,150	\$27,150
362.00 · PUBLIC SAFETY	. ,			. ,	. ,		
362.10 · SPECIAL POLICE SERVICES	\$53,080	\$0	\$45,000	\$45,000	\$45,000	\$45,000	\$45,000
362.11 · SALE OF POLICE REPORT 362.12 · SECURITY ALARMS	\$930 \$0	\$465 \$0	\$800 \$100	\$500 \$0	\$800 \$100	\$800 \$100	\$800 \$100
362.20 · FIRE PROTECTION -SPRINKLER PERI	\$0	\$0 \$0	\$100	\$0 \$0	\$0	\$100 \$0	\$100
362.41 · BUILDING PERMITS	\$160,678	\$135,529	\$110,000	\$100,000	\$110,000	\$110,000	\$110,000
362.42 · ELECTRICAL PERMITS	\$21,289	\$15,151	\$13,000	\$9,500	\$13,000	\$13,000	\$13,000
362.43 · PLUMBING PERMITS 362.45 · USE & OCCUP PERMITS	\$36,136 \$11,233	\$27,265 \$9,108	\$20,000	\$8,500	\$10,000	\$10,000	\$10,000
362.47 DRIVEWAY INSPEC/ PERMIT	\$11,233	\$9,108	\$14,000	\$9,000 <del>\$0</del>	\$9,000	\$9,000	\$9,000
362.51 · PA UCC ADMIN FEE	\$1,060	**					
362.52 · REVIEW FEE	\$40,750	\$36,335	\$46,000	\$22,000	\$20,000	\$20,000	\$20,000
Total 362.00 · PUBLIC SAFETY	\$325,156	\$223,853	\$248,900	\$194,500	\$207,900	\$207,900	\$207,900
364.00 · SANITATION REVENUE (BELONGING IN GEN	•	**	4.0	***	40	4.0	
364.14 · SEWER CERTIFICATION	\$150	\$200	\$0	\$300	\$0	\$0	\$(
Total 364.00 · SANITATION REVENUE	\$150	\$200	\$0	\$300	\$0	\$0	\$0
367.00 · CULTURE / RECREATION 367.40 · PLAYGROUND FEES	\$8.540	\$638	\$9,000 \$2,000	\$3.500	\$9,000	\$9,000	\$9,000 \$2,000
367.81 · COMMUNITY GARDEN	\$1.165 \$10.900	\$1.325 \$2.001	\$2,000 \$10,000	\$3.500 \$1.930	\$2,000 \$10,000	\$2,000 \$10,000	\$2,000 \$10,000
367.82 · COMMUNITY DAY 367.83 · SUSTAINABLILITY FAIR	\$1.480	\$2.001 \$0	\$1,500	\$0 \$0	\$1,500	\$1,500	\$1,500
367.84 5-K RUN Total 367.00 · CULTURE / RECREATION	\$22,085	\$3,988	\$22,500	\$5,430	\$22,500	\$22,500	\$22,500
TOTAL CHARGES FOR SERVICES	\$554,478	\$246,886	\$285,550	\$222,690	\$257,550	\$257,550	\$257,550
UNCLASSIFIED OPERATING REVENUES	<b>400 1, 110</b>	Ψ=10,000	<del>-</del>	<b>V</b> ===,000	Ψ=01,000	Ψ=0.,000	<del>1</del> _01,000
387.01 Donation to Police Dept				\$26,500			
367.01 Donation to Police Dept							
387.02 Donation to General Twp				\$0			
387.00 Donations from Private Sources - Other				\$0			
389.00 · OTHER UNCLASSIFIED REVENUE	\$12,931	\$27,399	\$2,000	\$11,145	\$2,000	\$2,000	\$2,000
TOTAL UNCLASSIFIED OPERATING REVENU	\$12,931	\$27,399	\$2,000	\$37,645	\$2,000	\$2,000	\$2,000
OTHER FINANCING SOURCES							
391.00 · PROCE. OF SALE GEN FIXED ASSET							
391.10 · SALE GENERAL ASSETS	\$4,171	\$0	\$0	\$1	\$0	\$0	\$0
Total 391.00 · PROCE. OF SALE GEN FIXED ASSET	\$4,171	\$0 \$0	\$0	\$1	\$0	\$0 \$0	\$0
	φ4,171	φU	φU	φι	φυ	φυ	φυ
392.00 · INTERFUND TRANSFER REVENUE	r.o.	<b>(</b> 00	ćo	r c	ćo	ćo	ćo
392.50 INTERFUND TRANSFER FROM OPEN SI	\$0	\$0	\$0	\$0	\$0	\$0	\$0
392.08 INTERFUND TRANSFER FROM SEWER	\$180	\$0	\$0	\$0	\$57,000	\$0	\$0
392.30 INTERFUND TRANSFER FROM CAPITAL	\$0	\$0	\$0	\$0	\$0	\$0	\$0
392.35 · INTERFUND TRANS FROM LF -STATE	\$0	\$0	\$0	\$0	\$0	\$0	\$0
392.31 INTERFUND TRANSFER FROM CAPITAL	\$0	\$0	\$0	\$0	\$0	\$0	\$0
392.31 INTERFOIND TRANSFER FROM CAFTIAL	\$180	\$0	\$0	\$0	\$57,000	\$0	\$0
Total 302 00 . INTERFLIND TOANGEED DEVENILE	φ100	ΨU			<b>\$57,000</b> \$0		\$(
Total 392.00 · INTERFUND TRANSFER REVENUE	¢1 021	¢10 2F1	cn				
$395.00 \cdot \text{REFUND}$ OF PRIOR YR EXP (REFUND OF PRIOR YE	\$1,031	\$12,354	\$0	\$3,830		\$0 <b>CO</b>	
	\$1,031 <b>\$5,382</b>	\$12,354 <b>\$12,354</b>	\$0 <b>\$0</b>	\$3,830 <b>\$3,831</b>	\$57, <b>000</b>	\$0	\$0

#### **Expenses**

There will be significant changes among the relationships of expense categories. In prior years with the exception of general government expenses in 2019, the relationship among the categories was relatively consistent.



Expenses for police services increased in relation to other expenses in 2020 due to the impact of the COVID-19 pandemic on essential services i.e., park and recreation.

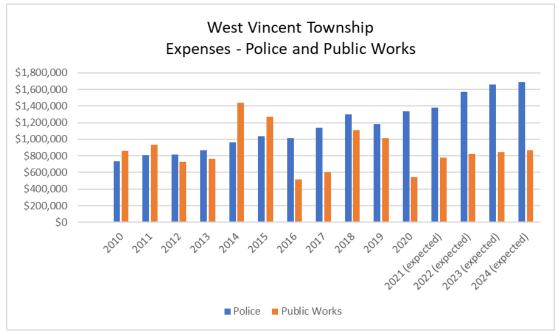
Public works will experience a growth in resources primarily due to the maintenance requirements at Opalanie Park and a greater emphasis on road maintenance.

Police expenses will also increase as a result of hiring an additional officer in 2022.

The category "All other expenses" will experience the largest growth due to the funding required to establish an Equipment Replacement Fund and one-time transfers in 2021 to the Capital Fund and the Capital Road Fund.



Personnel remains the largest single expense in the General Fund. The added expense of the requested police officer will be partially offset by the reduced cost of code enforcement costs as a result of lower new construction activity.



Funding is provided for expansion activities to preserve the natural environment of West Vincent ranging from installing electric vehicle charging stations to expanding reforestation efforts.

A major emphasis will be placed on expanding West Vincent's trail system and developing a Master Plan for trails and recreation. The long-desired completion of the Fellowship Trail will be completed.

The recreation program activities are due to recommence in 2022 after the shutdown in 2020 due to COVID-19. The West Vincent website has been upgraded to become a more robust site providing more relevant and easily accessible information to the Township residents.

401.192 - MANAGER FICA 54.00 \$8.671 \$11.338 \$10.543 \$11.679 \$12.029 \$401.194 - MANAGER NEMPHOYMENT \$734 \$700 \$400 \$205 \$400 \$500 \$400 \$401.195 - MANAGER WORKERS COMPENSATIO \$881 \$144 \$500 \$167 \$200 \$250 \$400 \$401.195 - MANAGER PARTH INCURANCE \$2.984 \$8,419 \$0 \$80 \$0 \$0 \$50 \$0 \$400 \$401.195 - MANAGER PERLETI INCURANCE \$2.984 \$8,419 \$0 \$80 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0		Actual 2019	Actual 2020	2021 ADOPTED	Forcasted 2021 YE	2022 DRAFT	2023 DRAFT	2024 DRAFT
March   Marc								
## 1912 - DOS PICA   \$9.00   \$	400.00 · LEGISLATIVE GOVERNING BODY							
400.00   0.00   FEATH INDERPORTED   50   50   50   50   50   50   50   5		\$5,625	\$5,625	\$5,625	\$5,625	\$5,625	\$5,625	\$5,625
404-06-DISTANTES ALDEPTREMENT BOY   50,000   50,000   50,000   50,000   64,000   6								\$465
Freed ROOD - LEGISLATIVE SOVERNING BODY   \$6,000   \$6,0								\$0
### 4011101 - MANAGER PALATY \$113.456 \$1513.08 \$1517.21 \$1518.05 \$1518.07 \$1518.07 \$1018.05 \$1018.07 \$1018.05 \$1018.07 \$1018.05 \$1018.07 \$1018.05 \$	<del>-</del>							\$2,000
40111- MAPAGER PLAN		\$6,055	\$6,055	\$8,090	\$6,090	\$8,090	\$8,090	\$8,090
40119- MANQER PERIOR 40119- MANQER LAMBOUTHETT 573 \$700 \$400 \$200 \$400 \$200 \$400 \$200 \$400 \$200 \$400 \$4							4	
4011-14 - MANGER PLEMENTO MENT 5734 \$700 \$400 \$100 \$100 \$100 \$100 \$100 \$100 \$1								\$150,355
4911-19- MARQER MORRES COMPENSATION 5881 \$144 \$500 \$167 \$500 \$50 \$50 \$50 \$60 \$150 \$60 \$177 \$401 \$177 \$400 \$600 \$150 \$500 \$50 \$50 \$50 \$50 \$50 \$60 \$150 \$150 \$150 \$150 \$150 \$150 \$150 \$15								\$12,029
40.116* MANAGER PENSION								\$400
40.1197 MANAGER PERISION   \$5.016   \$5.074   \$7.086   \$17.531   \$7.729   \$7.318   \$40.1197   MANAGER PERISION NEWS   \$13.00   \$13.00   \$13.00   \$13.00   \$10								\$300
401.19- IMANGER DEPTAL INSURANCE 401.19- IMANGER DEPTAL INSURANCE 401.19- IMANGER DEPTAL INSURANCE 510.0000 510.000 510.000 510.000 510.0000 510.0000 510.0000 510.000								\$0
401.199   MANAGER   181,000   \$1.500								\$7,518
								\$840
402.01 - TREASURER PRANCIAL ADMN   \$1.07	_	· · · · · · · · · · · · · · · · · · ·						\$1,500
442.11-TERASJEER PICA 42.11-TERASJEER WAGES \$52.647 \$40.219-TERASJEER WAGENCE WARM-COVERS COMPENSATIO \$314 \$350 \$40.219-TERASJEER WARM-COVERS COMPENSATIO \$381 \$314 \$200 \$305 \$400 \$305 \$5400 \$305 \$5400 \$305 \$5400 \$305 \$5400 \$305 \$31,000 \$30,000 \$3		\$153,900	\$137,371	\$162,048	\$170,837	\$167,893	\$172,892	\$172,942
402.19. TREASURER INCA 402.19. TREASURER INCOMERNATIO 402.19. TREASURER WORKERS COMERNATIO 402.19. TREASURER WORKERS COMERNATIO 402.19. TREASURER WORKERS WORKERS COMERNATIO 402.19. TREASURER WORKERS WORKERS COMERNATIO 402.19. TREASURER PENDION 403.00. TAK COLLECTION 403.00. TAK COLLECTION 403.00. TAK COLLECTION 403.00. TAK COLLECTION 404.00. *SOLUTIORAL SERVICES 404.11. LEGAL SERVICES 404.11. LEGAL SERVICES 404.11. LEGAL SERVICES 404.11. LEGAL SERVICES 405.11. AND		050.047	#F0.074	457.404	000 400	400.000	474.074	474.074
402_194. TREASURER INCRESCOMPRISATION   \$881   \$144   \$500   \$30.65   \$100   \$700     402_196. TREASURER INCRESCOMPRISATION   \$2.000   \$2.000   \$3.00.02   \$33.000   \$35.000     402_196. TREASURER INCRISCOMPRISATION   \$2.522   \$2.000   \$3.00.02   \$33.000   \$35.000     402_196. TREASURER INCRISCOMPRISATION   \$5.525   \$2.000   \$3.00.00   \$3.00.00     402_196. TREASURER INCRISATION   \$5.075   \$5.00   \$5.00   \$5.00   \$5.00     500   \$5.00   \$5.00   \$5.00   \$5.00   \$5.00     500   \$5.00   \$5.00   \$5.00   \$5.00   \$5.00     500   \$7.000   \$7.000   \$7.000   \$7.000     403_00. TREASURER INCRISATION   \$4.000   \$5.527   \$8.000   \$7.000   \$5.000     403_00. TREASURER INCRISATION   \$4.000   \$5.000   \$7.000     403_00. TREASURER INCRISATION   \$4.000   \$5.000   \$7.000   \$6.000     403_00. TREASURER INCRISATION   \$4.000   \$5.000   \$7.000     403_00. TREASURER INCRISATION   \$4.000   \$5.000   \$5.000   \$6.000   \$6.000     403_00. TREASURER INCRISATION   \$4.000   \$6.000   \$6.000   \$6.000     405_00. TREASURER INCRISATION   \$4.572   \$6.640   \$7.779   \$6.641   \$7.000   \$6.000   \$6.000     405_00. TREASURER INCRISATION   \$4.572   \$6.640   \$7.779   \$6.647   \$6.000   \$7.000     405_10. SECRETARY WAGES   \$7.000   \$7.000   \$7.000   \$6.000   \$7.000     405_10. SECRETARY WAGES   \$7.000   \$7.00								\$71,074
402   196 - TREASUBER NORMERS COMPENSATION   \$848								\$5,686
401.98 - TREASURER FINALTH INSURANCE   \$2.000   \$2.000   \$13.07   \$31.000   \$33.000   \$35.40   \$40.195 - TREASURER FINALTH INSURANCE   \$0   \$0   \$0   \$0   \$0   \$0   \$0   \$								\$400
ACC, 197 - TREASURER PENSION   \$2,522   \$2,00   \$3,37   \$3,121   \$3,43   \$3,24   \$40,219 - TREASURER DIVER JUNEAURE   \$80   \$50   \$50								\$180
A02.199 - TREASURER PENTAL INSURANCE   \$0   \$0   \$50								\$38,491
Mail								\$3,554
Total 402.00 - TREASURER-FINANCIAL ADMIN   \$63,785   \$63,742   \$79,442   \$102,576   \$112,405   \$117,344   \$103,10 - TAX COLLECTION PROF SERV   \$4,904   \$5,527   \$5,000   \$7,000   \$58,500   \$55,000   \$70,000   \$58,500   \$55,000   \$70,000   \$58,500   \$55,000   \$70,000   \$58,500   \$55,000   \$70,000   \$58,000   \$50,000   \$60,0								\$0
40.00 - TAX COLLECTION   S4.004   \$5.527   \$0.000   \$7.000   \$8.500   \$0.000   \$0.	<del>_</del>							\$800
40.310 - TAX COLLECTION PROF SERV   \$4.944   \$5.527   \$8.000   \$7.000   \$8.500   \$8.500   \$4.500   \$		\$63,785	\$63,742	\$79,482	\$102,576	\$112,405	\$117,324	\$120,185
Total 403.00 - TAX COLLECTION   \$4,904   \$5,527   \$8,000   \$7,000   \$8,500   \$8,500		04.004	<b>6</b> 5 507	40.000	67.000	40.500	40 500	40 500
A40.0 - SOLICITOR LEGAL SERVICES   \$102,473								\$8,500
Mod. 1914 - LEGAL SERVICES   \$102,473   \$41,144   \$120,000   \$50,000   \$60		\$4,904	\$5,527	\$8,000	\$7,000	\$8,500	\$8,500	\$8,500
Total 404.00 - SOLICITOR/LEGAL SERVICES   \$102,473   \$41,144   \$120,000   \$50,000   \$60,000		6400 470	C44 444	£420.000	<b>¢</b> E0.000	¢60,000	¢c0 000	¢c0 000
405.10 - SECRETARY 405.110 - SECRETARY WAGES \$57.570 \$74.146 \$76,656 \$79,800 \$78,965 \$81,324  405.111 PART-TIME SECRETARY WAGES \$647 \$20,800 \$18,450 \$21,424 \$22,069  405.192 - SEC FICA \$4,572 \$5,646 \$77.97 \$6,847 \$8,032 \$8,272  405.194 - SEC U-MEMPLOYMENT INS \$734 \$426 \$800 \$615 \$800 \$500  405.196 - SEC WENKERS COMPENSATIO \$881 \$144 \$300 \$30,000 \$200 \$220  405.196 - SEC FEALTH INSURANCE \$23,321 \$27,365 \$30,100 \$30,802 \$33,000 \$35,640  405.196 - SEC PENSION \$2,500 \$3,604 \$5.383 \$4,881 \$3,948 \$4,666  405.196 - SEC PENSION \$2,500 \$3,604 \$5.383 \$4,881 \$3,948 \$4,666  405.196 - SEC DENTA. INSURANCE \$840 \$700 \$5.000 \$840 \$5.000 \$1,000 \$40.5196 - SEC UFFINAL MACHINACE \$840 \$700 \$5.000 \$840 \$5.000 \$1,000 \$40.5196 - SEC UFFINAL MACHINACE \$840 \$700 \$5.000 \$840 \$5.000 \$1,000 \$40.5196 - SEC UFFINAL MACHINACE \$840 \$700 \$5.000 \$840 \$5.000 \$1,000 \$40.5196 - SEC UFFINAL MACHINACE \$840 \$700 \$5.000 \$840 \$5.000 \$1,000 \$40.5196 - SEC UFFINAL MACHINACE \$840 \$700 \$5.000 \$840 \$5.000 \$1,000 \$40.5196 - SEC UFFINAL MACHINACE \$840 \$700 \$5.000 \$5.000 \$770 \$850 \$5.000 \$770 \$850 \$5.000 \$770 \$100 \$1.00	<del>-</del>							\$60,000 <b>\$60,000</b>
405.110 - SECRETARY WAGES 57,570 \$74,146 \$76,565 \$79,360 \$78,965 \$81,324 \$405.111 PART-TIME SECRETARY WAGES \$44,77 \$20,800 \$18,450 \$21,424 \$522,069 \$405.192 \$8CF ICA \$4,572 \$5,646 \$79,797 \$6,847 \$5,032 \$8,272 \$405.194 \$8CF USEMPLOYMENT INS \$734 \$426 \$800 \$615 \$800 \$500 \$405.194 \$8CF USEMPLOYMENT INS \$734 \$426 \$800 \$615 \$800 \$500 \$200 \$200 \$405.196 \$8CF WARRES COMPRISATIO \$881 \$144 \$300 \$300 \$30,00 \$30,00 \$33,000 \$35,640 \$405.196 \$8CF WARRES COMPRISATIO \$25,300 \$33,001 \$30,802 \$33,000 \$35,640 \$405.196 \$8CF DENIAL INSURANCE \$340 \$7700 \$1,000 \$840 \$1,000 \$1,100 \$405.197 \$8CF DENION \$2,530 \$30,804 \$3,833 \$4,891 \$3,948 \$4,066 \$405.199 \$8CF USER INSURANCE JORABLITY \$916 \$855 \$700 \$757 \$850 \$800 \$800 \$100.00 \$100.00 \$800 \$100.00 \$100.00 \$800 \$100.00 \$100.00 \$100.00 \$800 \$100.0		\$102,473	\$41,144	\$120,000	\$50,000	\$60,000	\$60,000	\$60,000
405.111   PART-IME SECRETARY WAGES   \$4.572   \$5.646   \$7.777   \$6.047   \$6.032   \$8.272		¢57,570	¢74.44C	£70.050	<b>\$70.200</b>	670.005	¢04.224	\$81,324
405.192 - SEC FICA 405.194 - SEC UNEMPLOYMENT INS 5734 405.194 - SEC UNEMPLOYMENT INS 5734 405.195 - SEC WORKERS COMPENSATIO 5881 5144 5300 5300 5300 5200 5250 406.196 - SEC HEALTH INSURANCE 523.321 527.365 530,100 530,002 533,000 533,640 405.197 - SEC PENSITON 52.500 53.004 53.500 53.004 53.500 53.000 53.500		φ37,370						
405.194 - SEC LIMEMPLOYMENT INS		¢4 570						\$22,069 \$8,272
405.195 - SEC WORKERS COMPENSATIO \$881 \$144 \$300 \$300 \$200 \$250 \$35,640 \$405.196 - SEC HEALTH INSURANCE \$23,321 \$27,365 \$30,000 \$30,802 \$33,000 \$355,640 \$405.196 - SEC PEALTH INSURANCE \$24,000 \$30,802 \$33,000 \$35,640 \$405.196 - SEC PEALTH INSURANCE \$440 \$700 \$1,000 \$840 \$1,000 \$1,100 \$405.199 - SEC LIFE INSURANCE DISABILITY \$316 \$550 \$700 \$7,775 \$850 \$850 \$1,000 \$1,100 \$								\$800
405.196 · SEC HEALTH INSURANCE \$23,321 \$27,365 \$30,00 \$30,802 \$33,000 \$35,640 \$405.197 · SEC PENSION \$2,530 \$3,084 \$53,833 \$4,891 \$3,948 \$5,066 \$405.197 · SEC PENSION \$2,530 \$3,084 \$53,833 \$4,891 \$3,948 \$5,066 \$405.199 · SEC LIFE INSURANCE \$840 \$700 \$5,000 \$840 \$1,000 \$1,000 \$405.199 · SEC LIFE INSURANCE DISABILITY \$916 \$885 \$700 \$757 \$5850 \$880 \$880 \$701 \$100.00								\$300
405.197 · SEC PENSION \$2,530 \$3,084 \$3,833 \$4,891 \$3,948 \$4,066 405.198 · SEC DENTAL INSURANCE \$840 \$700 \$1,000 \$840 \$1,000 \$1,100 \$1,100 \$405.199 · SEC LIFE INSURANCE DISABILITY \$916 \$856 \$700 \$1,000 \$840 \$1,000 \$1,100								\$38,491
405.198 - SEC DENTAL INSURANCE								\$4,066
\$406.199 - SEC LIFE INSURANCE/ DISABILITY								\$1,100
Total 405.00 - SECRETARY								\$850
406.00 - GENERAL GOVERNMENT ADMIN           406.195 - WORK COMP INS (INSTALLMENT FEES ONLY)         \$135         \$105         \$150         \$95         \$150         \$150           406.210 - OFFICE SUPPLIES         \$7,495         \$7,856         \$7,000         \$8,500         \$7,000         \$7,000           406.310 - PROF SERVICES         \$11,027         \$2,128         \$10,000         \$15,000         \$15,000         \$15,000           406.311 - RACCOUNTING SERV         \$24,058         \$23,083         \$28,000         \$30,000         \$29,000         \$30,000           406.312 - PAYROLL SERVICES         \$3,303         \$2,220         \$3,000         \$3,000         \$3,000         \$3,000           406.321 - TELEPHONE CHARGES         \$8,477         \$7,976         \$8,600         \$9,00<	<del>-</del>							\$157,272
406.195 · WORK COMP INS (INSTALLMENT FEES ONLY)         \$135         \$105         \$150         \$95         \$150         \$150           406.210 · OFFICE SUPPLIES         \$7,495         \$7,866         \$7,000         \$8,500         \$7,000         \$7,000           406.310 · PROF SERVICES         \$11,027         \$2,128         \$10,000         \$15,000         \$15,000         \$15,000           406.311 · ACCOUNTING SERV         \$24,058         \$23,033         \$28,000         \$30,000         \$29,000         \$30,000           406.316 · PAYROLL SERVICES         \$3,303         \$2,220         \$3,000         \$3,000         \$3,500         \$3,500           406.321 · TELEPHONE CHARGES         \$8,477         \$7,976         \$8,600         \$8,600         \$8,600         \$8,700           406.322 · POSTAGE - NEWSLETTER         \$930         \$472         \$1,000         \$1,000         \$1,100         \$1,100           406.331 · TRAVEL EXPENSES         \$442         \$0         \$500         \$0         \$500         \$500         \$500         \$500           406.342 · PRINTING         \$7,425         \$9,867         \$7,000         \$8,509         \$7,000         \$5,000         \$5,000         \$500         \$500         \$500         \$500         \$500         \$500		φ31,304	φ112,143	3141,380	φ142,002	\$140,213	3134,371	3137,272
406.210 · OFFICE SUPPLIES         \$7,495         \$7,856         \$7,000         \$8,500         \$7,000         \$7,000           406.310 · PROF SERVICES         \$11,027         \$2,128         \$10,000         \$15,000         \$15,000         \$15,000           406.311 · RACCOUNTING SERV         \$24,058         \$23,083         \$28,000         \$30,000         \$30,000         \$30,000           406.316 · PAYROLL SERVICES         \$3,303         \$2,220         \$3,000         \$3,000         \$3,500           406.321 · TELEPHONE CHARGES         \$8,477         \$7,976         \$8,600         \$8,600         \$8,600         \$8,600           406.325 · POSTAGE - GENERAL         \$2,089         \$1,970         \$2,300         \$2,300         \$2,400         \$2,400           406.329 · POSTAGE - NEWSLETTER         \$930         \$472         \$1,000         \$1,000         \$1,100         \$1,100           406.331 · TRAVEL EXPENSES         \$442         \$0         \$500         \$0         \$500         \$500           406.341 · ADVERTISING         \$7,425         \$9,867         \$7,000         \$8,509         \$7,000         \$5,000           406.342 · PRINTING         \$2,282         \$1,058         \$1,500         \$1,100         \$1,500           406.353 · INSURANCE -		¢135	\$105	¢150	\$05	¢1E0	¢1E0	\$150
406.310 - PROF SERVICES       \$11,027       \$2,128       \$10,000       \$15,000       \$15,000       \$15,000         406.311 - ACCOUNTING SERV       \$24,058       \$23,083       \$28,000       \$30,000       \$29,000       \$30,000         406.316 - PAYROLL SERVICES       \$3,303       \$2,220       \$3,000       \$3,000       \$3,500       \$35,00         406.321 - TELEPHONE CHARGES       \$8,477       \$7,976       \$8,600       \$8,600       \$8,600       \$8,700         406.325 - POSTAGE - GENERAL       \$2,089       \$1,970       \$2,300       \$2,300       \$2,400       \$2,400         406.329 - POSTAGE - NEWSLETTER       \$930       \$472       \$1,000       \$1,000       \$1,100       \$1,100         406.331 - TRAVEL EXPENSES       \$442       \$0       \$500       \$0       \$500       \$500       \$500         406.341 - ADVERTISING       \$7,425       \$9,867       \$7,000       \$8,509       \$7,000       \$7,000         406.342 - PRINTING       \$2,282       \$1,058       \$1,500       \$1,100       \$1,500       \$1,500         406.351 - INSURANCE - AUTO       \$13,179       \$18,919       \$19,866       \$20,000       \$10,300       \$10,815         406.352 - INSURANCE - SURSURANCE - SURSURANCE - SURSURANCE - SURSURANCE - SURSUR	*							\$7,000
406.311 · ACCOUNTING SERV \$24,058 \$23,083 \$28,000 \$30,000 \$29,000 \$30,000 \$406.316 · PAYROLL SERVICES \$3,303 \$2,220 \$3,000 \$3,000 \$3,500 \$35,0								\$15,000
406.316 · PAYROLL SERVICES       \$3,303       \$2,220       \$3,000       \$3,500       \$3,500       \$3,500         406.321 · TELEPHONE CHARGES       \$8,477       \$7,976       \$8,600       \$8,600       \$8,600       \$8,700         406.325 · POSTAGE · GENERAL       \$2,089       \$1,970       \$2,300       \$2,300       \$2,400       \$2,400         406.329 · POSTAGE · NEWSLETTER       \$930       \$472       \$1,000       \$1,000       \$1,100       \$1,100         406.331 · TRAVEL EXPENSES       \$442       \$0       \$500       \$0       \$500       \$500         406.341 · ADVERTISING       \$7,425       \$9,867       \$7,000       \$8,509       \$7,000       \$7,000         406.342 · PRINTING       \$2,282       \$1,058       \$1,500       \$1,100       \$1,500       \$1,500         406.351 · INSURANCE - AUTO       \$13,179       \$18,919       \$19,866       \$20,000       \$10,300       \$10,815         406.352 · INSURANCE - LIABILITY       \$8,460       \$9       \$0       \$0       \$0       \$6       \$6       \$6         406.353 · SEC. & FIDELITY INS (Surety Bond Renewals)       \$400       \$2,500       \$2,500       \$2,500       \$2,500       \$2,500       \$2,500       \$2,500       \$2,500       \$2,500								\$30,000
406.321 · TELEPHONE CHARGES \$8,477 \$7,976 \$8,600 \$8,600 \$8,600 \$8,700 \$406.325 · POSTAGE - GENERAL \$2,089 \$1,970 \$2,300 \$2,300 \$2,400 \$2,400 \$2,400 \$406.329 · POSTAGE - NEWSLETTER \$930 \$472 \$1,000 \$1,000 \$1,100 \$1,100 \$1,100 \$406.331 · TRAVEL EXPENSES \$442 \$0 \$500 \$500 \$0 \$500 \$500 \$500 \$600 \$406.341 · ADVERTISING \$7,425 \$9,867 \$7,000 \$8,509 \$7,000 \$1,500 \$								\$3,500
406.325 · POSTAGE · GENERAL \$2,089 \$1,970 \$2,300 \$2,300 \$2,400 \$2,400 \$406.329 · POSTAGE · NEWSLETTER \$930 \$4472 \$1,000 \$1,000 \$1,100 \$1,100 \$1,100 \$1,100 \$406.331 · TRAVEL EXPENSES \$442 \$0 \$500 \$500 \$0 \$500 \$500 \$500 \$500 \$406.341 · ADVERTISING \$7,425 \$9,867 \$7,000 \$8,509 \$7,000 \$7,000 \$406.342 · PRINTING \$2,282 \$1,058 \$1,500 \$1,100 \$1,500 \$51,500 \$1,500 \$406.342 · PRINTING \$2,282 \$1,058 \$1,500 \$1,100 \$1,500 \$51,500 \$1,000 \$406.342 · PRINTING \$2,282 \$1,058 \$1,500 \$1,100 \$1,500 \$51,500 \$1,001 \$406.351 · INSURANCE · AUTO \$13,179 \$18,919 \$19,866 \$20,000 \$10,300 \$10,815 \$406.352 · INSURANCE · LIABILITY \$8,460 \$9 \$0 \$9 \$9 \$9 \$9 \$9 \$9 \$9 \$9 \$9 \$9 \$9 \$9 \$9								\$8,700
406.329 · POSTAGE · NEWSLETTER         \$930         \$472         \$1,000         \$1,000         \$1,100         \$1,100           406.331 · TRAVEL EXPENSES         \$442         \$0         \$500         \$0         \$500         \$500           406.341 · ADVERTISING         \$7,425         \$9,867         \$7,000         \$8,509         \$7,000         \$7,000           406.342 · PRINTING         \$2,282         \$1,058         \$1,500         \$1,100         \$1,500         \$1,500           406.351 · INSURANCE · AUTO         \$13,179         \$18,919         \$19,866         \$20,000         \$10,300         \$10,815           406.352 · INSURANCE · LIABILITY         \$8,460         \$9         \$0         \$0         \$6 <td< td=""><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td>\$2,400</td></td<>								\$2,400
406.331 · TRAVEL EXPENSES         \$442         \$0         \$500         \$0         \$500         \$500           406.341 · ADVERTISING         \$7,425         \$9,867         \$7,000         \$8,509         \$7,000         \$7,000           406.342 · PRINTING         \$2,282         \$1,058         \$1,500         \$1,100         \$1,500         \$1,500           406.351 · INSURANCE - AUTO         \$13,179         \$18,919         \$19,866         \$20,000         \$10,300         \$10,815           406.352 · INSURANCE - LIABILITY         \$8,460         \$0         \$0         \$6         \$6         \$6         \$6           406.353 · SEC · & FIDELITY INS (Surety Bond Renewals)         \$400         \$2,492         \$2,500         \$2,500         \$2,500         \$2,500         \$2,500           406.390 · BANK SERVICES/CHRGS         \$206         \$75         \$250         \$1,100         \$250         \$250           406.400 · COURT COST & INVEST         \$0         \$0         \$0         \$0         \$0         \$0         \$0           406.400 · DUES/SUBCRIP/MEM         \$1,936         \$3,341         \$2,500         \$2,500         \$2,500         \$2,500           406.450 · HR CONTRACTED SERV (Human Resource Contracte)         \$5,040         \$6,555         \$5,000								\$1,100
406.341 · ADVERTISING \$7,425 \$9,867 \$7,000 \$8,599 \$7,000 \$7,000 \$406.342 · PRINTING \$2,282 \$1,058 \$1,500 \$1,100 \$1,500 \$1,500 \$1,500 \$406.351 · INSURANCE · AUTO \$13,179 \$18,919 \$19,866 \$20,000 \$10,300 \$10,815 \$406.352 · INSURANCE · LIABILITY \$8,460 \$9 \$0 \$9 \$9 \$9 \$9 \$9 \$9 \$9 \$9 \$9 \$9 \$9 \$9 \$9								\$500
406.342 · PRINTING         \$2,282         \$1,058         \$1,500         \$1,500         \$1,500           406.351 · INSURANCE - AUTO         \$13,179         \$18,919         \$19,866         \$20,000         \$10,300         \$10,815           406.352 · INSURANCE - LIABILITY         \$8,460         \$9         \$0         \$9         \$9         \$9           406.353 · SEC. & FIDELITY INS (Surety Bond Renewals)         \$400         \$2,492         \$2,500         \$2,500         \$2,500         \$2,500           406.390 · BANK SERVICES/CHRGS         \$206         \$75         \$250         \$1,100         \$250         \$250           406.400 · COURT COST & INVEST         \$0         \$0         \$0         \$0         \$0         \$0         \$0         \$0           406.420 · DUES/SUBCRIP/MEM         \$1,936         \$3,341         \$2,500         \$2,500         \$2,500         \$2,500         \$2,500           406.430 · TAX/FILING/REC FEES         \$1,503         \$2,545         \$500         \$500         \$500         \$500         \$500           406.450 · HR CONTRACTED SERV (Human Resource Contracte)         \$5,040         \$6,555         \$5,000         \$2,500         \$2,000         \$2,000         \$2,000								\$7,000
406.351 · INSURANCE - AUTO       \$13,179       \$18,919       \$19,866       \$20,000       \$10,300       \$10,815         406.352 · INSURANCE - LIABILITY       \$8,460       \$2,500       \$2,50								\$1,500
406.352 · INSURANCE - LIABILITY       \$8,460       \$9       \$0       \$0       \$9       \$9       \$9         406.353 · SEC. & FIDELITY INS (Surety Bond Renewals)       \$400       \$2,492       \$2,500       \$2,500       \$2,500       \$2,500         406.390 · BANK SERVICES/CHRGS       \$206       \$75       \$250       \$1,100       \$250       \$250         406.400 · COURT COST & INVEST       \$0 </td <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td>\$1,356</td>								\$1,356
406.353 · SEC. & FIDELITY INS (Surety Bond Renewals)       \$400       \$2,492       \$2,500       \$2,500       \$2,500       \$2,500         406.390 · BANK SERVICES/CHRGS       \$206       \$75       \$250       \$1,100       \$250       \$250         406.400 · COURT COST & INVEST       \$0								\$11,550
406.390 · BANK SERVICES/CHRGS         \$206         \$75         \$250         \$1,100         \$250         \$250           406.400 · COURT COST & INVEST         \$0         <								\$2,500
406.400 · COURT COST & INVEST         \$0         \$2,500         \$2,500         \$2,500         \$2,500         \$2,500         \$0								
406.420 · DUES/SUBCRIP/MEM       \$1,936       \$3,341       \$2,500       \$2,500       \$2,500       \$2,500         406.430 · TAX/FILING/REC FEES       \$1,503       \$2,545       \$500       \$500       \$500       \$500         406.450 · HR CONTRACTED SERV (Human Resource Contracte)       \$5,040       \$6,555       \$5,000       \$2,527       \$1,500       \$1,500         406.460 · MEETINGS/CONF/TRAINING       \$1,278       \$1,743       \$2,000       \$2,000       \$2,000       \$2,000								\$250
406.430 · TAX/FILING/REC FEES       \$1,503       \$2,545       \$500       \$500       \$500       \$500         406.450 · HR CONTRACTED SERV (Human Resource Contracte)       \$5,040       \$6,555       \$5,000       \$2,527       \$1,500       \$1,500         406.460 · MEETINGS/CONF/TRAINING       \$1,278       \$1,743       \$2,000       \$2,000       \$2,000       \$2,000								\$0
406.450 · HR CONTRACTED SERV (Human Resource Contracte       \$5,040       \$6,555       \$5,000       \$2,527       \$1,500       \$1,500         406.460 · MEETINGS/CONF/TRAINING       \$1,278       \$1,743       \$2,000       \$2,000       \$2,000       \$2,000								\$2,500
406.460 · MEETINGS/CONF/TRAINING \$1,278 \$1,743 \$2,000 \$2,000 \$2,000 \$2,000								\$500
								\$1,500
400.510 · FIX INVERSITYE \$0 \$0 \$0 \$0 \$0 \$0								\$2,000
	_							\$0 <b>\$97,456</b>

	Actual 2019	Actual 2020	2021 ADOPTED	Forcasted 2021 YE	2022 DRAFT	2023 DRAFT	2024 DRAFT
407.00 · DATA PROCESSING							
407.213 · DATA SM ITEMS OF EQUIP	\$2,490	\$8,119	\$5,000	\$3,500	\$5,000	\$5,000	\$5,000
407.329 · COPIER LEASE	\$3,106	\$3,127	\$3,500	\$2,486	\$3,500	\$3,500	\$3,500
407.374 · REPAIRS & MAIN	\$4,081	\$2,280	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000
407.450 · CONTRACTED SERV	\$39,562	\$55,018	\$15,000	\$30,000	\$25,000	\$25,000	\$25,000
Total 407.00 · DATA PROCESSING	\$49,239	\$68,544	\$25,500	\$37,986	\$35,500	\$35,500	\$35,500
408.00 · ENGINEERING SERVICES  408.313 · ENGINEERING SERV	\$116,922	\$126,640	\$40,000	\$80,000	\$60,000	\$40,000	\$40,000
Total 408.00 · ENGINEERING SERVICES	\$116,922	\$126,640	\$40,000	\$80,000	\$60,000	\$40,000	\$40,000
409.00 · BUILDINGS & PLANT	\$110,02E	ψ120,040	φ+0,000	ψου,ουο	φου,σου	ψ+0,000	<b>\$40,000</b>
409.226 · CLEANING SUPPLIES	\$1,050	\$994	\$1,000	\$1,500	\$1,000	\$1,000	\$1,000
409.230 · HEATING FUEL	\$2,461	\$3,519	\$3,500	\$3,500	\$3,500	\$3,500	\$3,500
409.260 · SM TOOLS & MINOR EQ	\$4,216	\$2,516	\$1,000	\$1,500	\$1,000	\$1,000	\$1,000
409.350 · PROP- LIAB - UMBRELLA INSUR	\$19,194	\$27,824	\$29,215	\$29,215	\$32,000	\$33,600	\$35,280
409.361 · ELECTRICITY	\$8,941	\$8,338	\$8,000	\$8,000	\$8,000	\$8,000	\$8,000
409.364 · SEWER	\$1,020	\$1,020	\$1,100	\$1,000	\$1,100	\$1,100	\$1,100
409.365 · SOLID WASTE	\$1,563	\$1,616	\$2,000	\$1,665	\$2,000	\$2,000	\$2,000
409.371 · REPAIR/ MAINT LAND	\$0	\$0	\$1,000	\$0	\$1,000	\$1,000	\$1,000
409.373 · REPAIR/ MAINT BUILDINGS	\$15,041	\$14,457	\$10,000	\$25,000	\$10,000	\$10,000	\$10,000
409.374 · REPAIR/ MAINT MACHINERY	\$1,038	\$0	\$2,500	\$0	\$2,500	\$2,500	\$2,500
409.450 · CONTRACTED SERV	\$21,955	\$37,511	\$15,000	\$25,000	\$15,000	\$15,000	\$15,000
409.710 · CAP PURCH - LAND	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total 409.00 · BUILDINGS & PLANT	\$76,479	\$97,795	\$74,315	\$96,380	\$77,100	\$78,700	\$80,380
TOTAL GENERAL GOVERNMENT	\$764,786	\$751,966	\$761,087	\$802,962	\$773,007	\$772,292	\$780,325
PUBLIC SAFETY-PERSON/PROPERTY							
POLICE							
410.112 · POLICE SECRETARY WAG	\$55,277	\$64,100	\$70,419	\$66,410	\$72,463	\$74,551	\$74,551
410.114 · POLICE SALARY & WAGES (LESS OT)	\$601,115	\$756,495	\$816,055	\$777,404	\$890,886	\$940,553	\$940,553
410.163 - OTHER TAXES	\$ <del>0</del>						
410.180 · POLICE OVERTIME (EXCLUDING SPECIAL EVENTS)	\$31,712	\$17,578	\$22,149	\$25,000	\$24,624	\$26,111	\$26,111
410.182 POLICE SPECIAL EVENT WAGES	\$0	\$0		\$17,945			
410.192 · POLICE FICA (ALL POLICE & POL. SECRETARY FIC	\$54,630	\$63,912	\$75,246	\$62,073	\$79,799	\$84,306	\$84,306
410.194 · POLICE UNEMPLOYMENT INS.	\$8,930	\$3,344	\$5,000	\$2,055	\$5,000	\$5,000	\$5,000
410.195 · POLICE WORKERS COMP	\$26,019	\$18,544	\$32,000	\$22,475	\$30,000	\$33,000	\$35,000
410.196 · POLICE HEALTH INSURANCE 410.197 · POLICE PENSION	\$150,885	\$173,964	\$202,000	\$207,296	\$264,540	\$284,704	\$307,561
410.197 · POLICE PENSION 410.198 · POLICE DENTAL INSURANCE	\$52,282 \$5,178	\$66,296 \$4,736	\$70,782 \$6,500	\$67,261 \$6,611	\$80,782 \$6,695	\$90,782 \$6,895	\$90,782 \$6,895
410.199 · POLICE DENTAL INSURANCE 410.199 · POLICE LIFE & DISABILITY INSURANCE	\$5,178 \$5,213	\$4,736 \$7,465	\$8,500	\$8,165	\$8,800	\$9,000	\$9,000
410.210 · OFFICE SUPPLIES	\$1,593	\$2,727	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000
410.213 · COMPUTER/COPIER	\$1,915	\$2,727	\$2,000	\$1,000	\$2,000	\$2,000	\$2,000
410.215 · POSTAGE	\$39	\$8	\$2,000	\$1,000	\$2,000	\$2,000	\$2,000
410.231 · VEHICLE FUEL - GAS	\$12,444	\$10,844	\$14,000	\$12,000	\$16,000	\$16,000	\$16,000
410.238 · UNIFORMS	\$4,703	\$4,732	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000
410,260 · SMALL TOOLS/MINOR EQ	\$12,308	\$9,647	\$8,000	\$15,000	\$8,000	\$8,000	\$8,000
410.314 · LEGAL SERVICES	\$8,444	\$22,276	\$0	\$0	\$0	\$0	\$0
410.321 · TELEPHONE	\$7,029	\$8,705	\$8,000	\$6,986	\$8,000	\$8,000	\$8,000
410.326 · RADIO LEASE	\$567	\$756	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000
410.331 · TRAVEL	\$753	\$27	\$500	\$50	\$500	\$500	\$500
410.341 · ADVERTISING/DARE	\$376	\$0	\$500	\$500	\$500	\$500	\$500
410.350 · PROP AND LIAB INSUR (POLICE LIABILITY INSURA)	\$6,231	\$7,157	\$7,515	\$7,157	\$11,200	\$11,760	\$12,350
410.353 · PL477 SURETY/FIDEL. (Heart & Lung)	\$7,705	\$11,319	\$11,885	\$11,885	\$5,500	\$5,775	\$6,064
410.374 · REPAIR/MAINT EQUIP	\$64	\$0	\$500	\$500	\$500	\$500	\$500
410.420 · DUES/SUBSCRIP/MEMBER	\$625	\$1,775	\$750	\$4,000	\$750	\$750	\$750
410.440 · LAUNDRY/SANIT SERV	\$1,869	\$1,034	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000
410.450 · CONTRACTED SERV	\$7,091	\$15,765	\$9,500	\$15,000	\$15,000	\$15,000	\$15,000
410.451 · REPAIR/ MAINT VEHICLES 410.460 · MEET/CONF/TRAINING	\$7,078	\$7,136	\$7,000	\$7,000	\$7,000	\$7,000	\$7,000
410.461 · MEET/CONF/TRAINING - Other	\$9,788	\$3,305	\$10,000	\$5,000	\$10,000	\$10,000	\$10,000
410.465 · MEET/CONF (CONCERT) (Meetings, and/or	\$59,308	\$0	\$10,000	\$25,000	\$10,000	\$10,000	\$10,000
Total 410.460 · MEET/CONF/TRAINING	\$69,096	\$3,305	\$20,000	\$30,000	\$20,000	\$20,000	\$20,000
410.740 · CAP PURCH - VEHICLE	\$45,182	\$51,130	\$0	\$0	\$0	\$0	\$0
410.750 · CAP PURCH - MACHIN & EQUIP	\$0	\$2,740	\$0	\$0	\$0	\$0	\$0

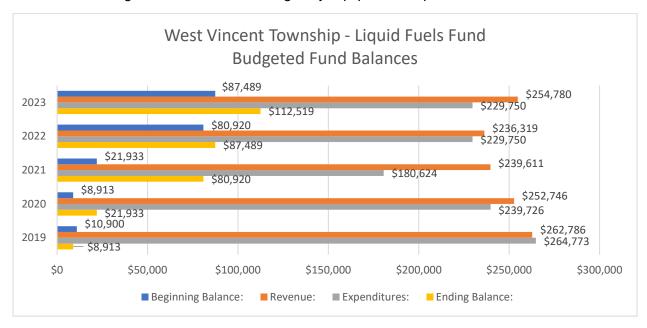
	Actual 2019	Actual 2020	2021 ADOPTED	Forcasted 2021 YE	2022 DRAFT	2023 DRAFT	2024 DRAFT
FIRE COMPANIES							
411.160 · FIREMANS RELIEF FUND	\$51,342	\$52,222	\$53,000	\$47,409	\$50,000	\$57,000	\$57,000
411.354 · FIRE- WORKERS COMPENSATION	\$16,254	\$11,799	\$20,000	\$14,261	\$20,000	\$22,000	\$22,000
411.363 · HYDRANT SERVICE	\$16,272	\$18,330	\$16,000	\$19,850	\$20,000	\$20,000	\$20,000
411.540 · FIRE COMPANY CONTRIBUTION	\$80,000	\$80,000	\$80,000	\$80,000	\$280,000	\$80,000	\$80,000
TOTAL FIRE COMPANIES	\$163,868	\$162,351	\$169,000	\$161,520	\$370,000	\$179,000	\$179,000
AMBULANCE/ RESCUE		•		•			
412.520 · CONTRIBUTION TO AMBULANCE/RESCUE INSTITUT	\$5,000	\$0 \$0	\$0 <b>\$0</b>	\$0 <b>\$0</b>	\$5,000	\$5,000	\$5,000
CODE ENFORCEMENT	\$5,000	<b>\$</b> 0	<b>\$</b> 0	<b>\$</b> 0	\$5,000	\$5,000	\$5,000
413.112 · CODE- CLERICAL WAGES	\$52,452	\$64,219	\$67,362	\$66,250	\$69,390	\$71,461	\$71,461
413.114 · CODE- INSPECTOR WAGES	\$60,897	\$34,960	\$45,000	\$0	\$05,550	\$0	\$0
413.163 - CODE - OTHER TAXES	\$ <del>0</del>	***	¥ 12,222	**	**	**	**
413.192 · CODE - FICA	\$8,671	\$6,972	\$10,949	\$6,000	\$11,278	\$11,616	\$11,616
413.194 · CODE - UNEMPLOYMENT INS.	\$1,469	\$700	\$750	\$205	\$250	\$250	\$250
413.195 · CODE - WORKERS COMP	\$1,597	\$537	\$700	\$590	\$650	\$750	\$850
413.196 · CODE - HEALTH INSURANCE	\$17,319	\$19,266	\$21,200	\$13,146	\$11,400	\$12,312	\$13,297
413.197 · CODE - PENSION	\$5,267	\$4,938	\$5,618	\$3,313	\$3,470	\$3,573	\$3,573
413.198 · CODE - DENTAL INSURANCE	\$1,679	\$1,399	\$1,800	\$1,820	\$1,820	\$1,900	\$1,920
413.199 · CODE - LIFE INSURANCE & DISABILITY	\$1,069	\$1,167	\$1,300	\$766	\$850	\$900	\$1,000
413.210 · OFFICE SUPPLIES	\$469	\$870	\$500	\$1,200	\$500	\$500	\$500
413.213 · SMALL ITEMS EQUIP	\$65	\$96	\$300	\$0	\$300	\$300	\$300
413.231 · VEHICLE FUEL - GAS	\$891	\$261	\$1,000	\$0	\$0	\$0	\$0
413.249 · CODE BOOKS	\$1,803	\$105	\$1,500	\$0	\$1,500	\$1,500	\$1,500
413.260 - SM TOOLS/MINOR EQUIP	\$0	\$0					
413.313 · PRO SERV ENG REIMBUR	\$243,071						
413.314 · LEGAL SERV REIMBUR	\$16,515	0007	4000	40		4000	****
413.321 · TELEPHONE	\$240	\$207	\$300	\$0	\$300	\$300	\$300
413.331 · TRAVEL 413.420 · DUES/SUBCRIP/MEMB	\$1,321 \$125	\$343 \$0	\$1,000	\$800 \$0	\$1,000	\$1,000	\$1,000
413.450 · CONTRACTED SERV (CODE SERVICES)	\$162,220	\$157,730	\$500 \$90,000	\$145,000	\$500 \$90,000	\$500 \$90,000	\$500 \$90,000
413.451 · MAIN/REPAIR VEHICLES	\$1,862	\$1,301	\$1,000	\$145,000	\$90,000	\$90,000	\$90,000
413.460 · CODE MTGS/ CONF.	\$0	\$65	\$500	\$0	\$0 \$0	\$0 \$0	\$0
413.470 · TESTING AND CERTIF	\$0	\$125	\$1,500	\$250	\$1,500	\$1,500	\$1,500
413.530 · PAY OF UCC FEE TO PA	\$1,841	Ų.25	Ų1,500	<b>\$200</b>	<b>\$2,500</b>	<b>\$2,500</b>	<b>\$1,500</b>
413.740 CAPITAL PURCHASE - VEHICLE	\$0	\$0	\$0	\$0	\$0	\$0	\$0
TOTAL CODE ENFORCEMENT	\$580,843	\$295,261	\$252,779	\$239,340	\$194,708	\$198,362	\$199,567
PLANNING & ZONING							
414.120 · ZHB SALARIES	\$1,020	\$0	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500
414.249 · PLANNING COMMISSION	\$303	\$0	\$500	\$500	\$500	\$500	\$500
414.314 · ZONING LEGAL FUND	\$3,052	\$1,571	\$5,000	\$2,000	\$2,000	\$2,000	\$2,000
414.316 · REGIONAL PLANNING	\$5,833	\$9,425	\$10,000	\$5,000	\$8,000	\$8,000	\$8,000
414.318 · OPEN SPACE ADVISORY COMMITTEE	\$0	\$0	\$2,000	\$0	\$500	\$500	\$500
414.319 · SUSTAINABILITY COMMITTEE	\$710	\$588	\$20,000	\$500	\$2,000	\$2,000	\$2,000
414.330 CONDITIONAL USES - SERVICES		\$0	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000
414.341 AG SECURITY ADVERTISING	•	\$0	\$1,000	\$0	\$500	\$500	\$500
414.450 - CONTRACTED SERVICES	\$ <del>0</del>	\$0	\$41,000	\$0	¢16.000	¢46,000	\$16,000
TOTAL PLANNING & ZONING EMERGENCY MANAGEMENT	\$10,918	\$11,584	\$41,000	\$10,500	\$16,000	\$16,000	\$16,000
415.114 · EMERGENCY MGT WAGES	\$4,780	\$5,695	\$8,674	\$4,500	\$8,933	\$9,200	\$9,200
415.114 EMERGENCT MGT WAGES  415.182 Emergency Mgt Special Event Wages	ψ+, 1 00	ψυ,υσυ	,0,074	\$1,258	20,333	<i>93,</i> 200	<i>\$3,</i> 200
415.192 EMERGENCY MGT FICA		\$436	\$694	\$410	\$715	\$736	\$736
415.194 EMERGENCY MGT UC		\$175	\$450	\$80	\$450	\$450	\$450
415.210 · EMERG. MGT SUPPLIES	\$120	\$369	\$500	\$500	\$500	\$500	\$500
415.213 · SM ITEMS OF EQUIP	\$142	\$189	\$500	\$500	\$500	\$500	\$500
415.321 · TELEPHONE	\$3,936	\$4,497	\$4,000	\$3,200	\$4,000	\$4,000	\$4,000
TOTAL EMERGENCY MANAGEMENT	\$8,978	\$11,361	\$14,818	\$10,448	\$15,098	\$15,386	\$15,386
TOTAL PUBLIC SAFETY-PERSON/PROPERTY	\$1,955,960	\$1,818,367	\$1,886,398	\$1,805,582	\$2,169,345	\$2,074,435	\$2,101,376
HEALTH & HUMAN SERVICES							
VECTOR(ANIMAL CONTROL)							
422.114 · ANIMAL CONTROL WAGES	\$2,782	\$1,233	\$6,041	\$1,200	\$1,500	\$1,500	\$1,500
422.192 ANIMAL CONTROL FICA		\$94	\$484	\$200	\$498	\$513	\$513
422.194 ANIMAL CONTROL UC	*	\$3	\$300	\$40	\$300	\$300	\$300
422.246 · ANIMAL CONTROL SUPPLY (mileage)	\$829	\$332	\$2,500	\$500	\$500	\$500	\$500
TOTAL VECTOR(ANIMAL CONTROL)	\$3,611 <b>\$3</b> 611	\$1,662 \$1,662	\$9,325 \$0,325	\$1,940 \$1,940	\$2,798 <b>\$2,79</b> 8	\$2,813 <b>\$2 91</b> 3	\$2,813 <b>\$2 91</b> 3
TOTAL HEALTH & HUMAN SERVICES	\$3,611	\$1,662	\$9,325	\$1,940	\$2,798	\$2,813	\$2,813

	Actual 2019	Actual 2020	2021 ADOPTED	Forcasted 2021 YE	2022 DRAFT	2023 DRAFT	2024 DRAFT
PUBLIC WORKS-HWYS & STREETS HIGHWAY MAINTENANCE							
430.110 · FOREMAN WAGES	\$66,086	\$72,352	\$72,611	\$72,610	\$74,793	\$77,041	\$79,35
430.111 · STAFF WAGES	\$152,132	\$103,677	\$109,669	\$106,000	\$110,304	\$114,368	\$117,79
430.121 · ROAD MASTER WAGES	\$60,647	\$60,615	\$76,426	\$76,426	\$78,716	\$81,069	\$83,50
430.163 - PW OTHER TAXES 430.180 · PW OVERTIME	\$ <del>0</del>	\$ <del>0</del>	¢20,000	\$27,000	¢20.000	¢20,000	¢20.00
430.182 PW SPECIAL EVENT WAGES	\$20,990	\$16,734 \$0	\$30,000	\$27,000 \$0	\$30,000 \$0	\$30,000 \$0	\$30,00 \$
430.192 · PW FICA	\$22,919	\$19,351	\$25,020	\$25,163	\$25,818	\$26,675	\$27,47
430.194 · PW UNEMPLOYMENT INS	\$3,672	\$2,169	\$3,500	\$1,500	\$3,500	\$3,500	\$3,50
430.195 · PW WORKERS COMPENSATION	\$19,587	\$15,281	\$26,000	\$30,000	\$25,000	\$28,000	\$30,00
430.196 · PW HEALTH INSURANCE	\$72,432	\$64,128	\$85,000	\$93,966	\$100,100	\$108,108	\$116,76
430.197 · PW PENSION	\$13,339	\$11,932	\$15,798	\$13,070	\$16,325	\$16,866	\$16,86
430.198 · PW DENTAL	\$3,222	\$2,018	\$3,000	\$3,145	\$3,090	\$3,200	\$3,20
430.199 · PW LIFE INSURANCE & DISABILITY	\$4,152	\$2,211	\$3,000	\$3,000	\$3,100	\$3,200	\$3,20
430.210 · OFFICE SUPPLIES	\$125	\$169	\$300	\$300	\$300	\$300	\$30
430.230 · HEATING FUEL	\$2,393	\$1,340	\$3,000	\$3,000	\$3,000	\$3,000	\$3,00
430.231 · VEHICLE GAS	\$616	\$1,078	\$800	\$2,000	\$800	\$800	\$80
430.232 · VEHICLE-DIESEL	\$17,194	\$9,241	\$20,000	\$20,000	\$20,000	\$20,000	\$20,00
430.246 · OTHER SERVICES SUPPLY	\$6,091	\$2,774	\$5,000	\$5,000	\$5,000	\$5,000	\$5,00
430.251 · VEHICLE PARTS	\$12,136	\$4,584	\$13,000	\$30,000	\$13,000	\$13,000	\$13,00
430.260 · SMALL TOOLS/MINOR EQ	\$6,614	\$3,756	\$10,000	\$10,000	\$7,000	\$7,000	\$7,00
430.321 · TELEPHONE	\$1,535	\$519	\$1,800	\$840	\$1,800	\$1,800	\$1,8
430.361 · ELECTRIC	\$2,096	\$2,039	\$3,000	\$2,364	\$3,000	\$3,000	\$3,0
430.451 · REPAIR/ MAINT. VEHICLE	\$10,872	\$21,893	\$20,000	\$20,000	\$17,000	\$17,000	\$17,0
430.470 · TESTING/CERTIFICATION	\$291	\$146	\$500	\$100	\$500	\$500	\$17,0
430.740 · CAP PURCH-MACHINERY	\$0	\$0	\$0	\$100	\$0	\$0	33
430.750 · CAP PURCH-MINOR EQUI	\$14,707	\$0	\$0	\$0	\$0	\$0	
TOTAL HIGHWAY MAINTENANCE	\$513,848	\$418,007	\$527.424	\$545.484	\$542,146	\$563,427	\$583,0
WINTER MAINTENANCE	\$313,040	\$410,001	φ321,424	φ040,404	φ342, 140	φ303,42 <i>1</i>	\$303,00
432.239 · SNOW REMOVAL MATERIALS	\$40,620	\$23,302	\$40,000	\$45,000	\$40,000	\$42,000	\$42,0
432.450 · SNOW- CONTRACTOR SERVICES	\$17,058	\$0	\$22,000	\$20,000	\$22,000	\$23,000	\$23,0
TOTAL WINTER MAINTENANCE	\$57,678	\$23,302	\$62,000	\$65,000	\$62,000	\$65,000	\$65,00
REPAIR OF TOOLS & MACHINERY	φ31,010	φ23,302	\$02,000	φ00,000	φ02,000	\$00,000	φ05,00
437.374 · REPAIR/ MAINT. EQUIPMENT	\$689	\$10,719	\$1,000	\$22,156	\$1,000	\$1,000	\$1,00
TOTAL REPAIR OF TOOLS & MACHINERY	\$689	\$10,719	\$1,000	\$22,156	\$1,000	\$1,000	\$1,00
REPAIRS TO ROADS & BRIDGES - GENERAL FUND	, , , , ,	<b>,</b> ,	7.,	7,	7.,555	<b>7</b> 1,000	<b>7</b> 1,50
438.239 · DUST CONTROL SUPPLY	\$116	\$0	\$0	\$0	\$0	\$0	
438.240 · ASPHALT	\$45,005	\$0	\$0	\$0	\$0	\$0	
438.245 · HIGHWAY SUPPLIES/MATERIALS	\$124,977	\$55,451	\$0	\$0	\$0	\$0	
438.317 GRAVEL ROAD MAINT.			\$75,000	\$50,000	\$75,000	\$75,000	\$75,0
438.318 PAVED ROAD MAINT.			\$125,000	\$75,000	\$75,000	\$75,000	\$75,0
438.384 · RENTALS	\$30,740	\$22,331	\$15,000	\$15,000	\$15,000	\$15,000	\$15,0
438.450 · CONTRACTED SERVICES	\$107,155	\$11,666	\$50,000	\$8,000	\$50,000	\$50,000	\$50,0
438.451 . REPAIR/MAINT. VEHICLES	\$0	\$0	\$0	\$0	\$0	\$0	, , ,
438.760 · ROAD/BRIDGE REPAIR	\$134,171	\$44	\$0		\$0	\$0	
TOTAL REPAIRS TO ROADS & BRIDGES - GENERAL FUND	\$442,164	\$89,492	\$265,000	\$148.000	\$215,000	\$215,000	\$215,00
TOTAL PUBLIC WORKS-HWYS & STREETS	\$1,014,379	\$541,520	\$855,424	\$780,640	\$820,146	\$844,427	\$864,05
CULTURE - RECREATION	. ,- ,-	, , , , ,	, ,	,	** -, -	, ,	, ,
TOWNSHIP PARK							
454.115 · PARKS SALARY WAGES, STAFF	\$11,217	\$0	\$35,000	\$38,535	\$39,696	\$41,511	\$51,6
454.194. PARKS UNEMPLOY COMP INSUR	\$686	\$107	\$350	\$0	\$0	\$0	
454.163 - PARKS OTHER TAXES	\$0	\$0	,	**		, .	
454.192 · PARKS FICA	\$858	\$0	\$2,800	\$3,083	\$3,176	\$3,321	\$4,1
454.231 · VEHICLE FUEL-GAS	\$530	\$0	\$1,000	\$0	\$1,000	\$1,000 +	+ -,-
454.235 · PARK & REC. PROGRAMS	\$2,865	\$0	\$3,000	\$0	\$3,000	\$3,000	\$3,0
454.247 · COMMUNITY GARDEN	\$6,000	\$1,249	\$2,000	\$2,100	\$2,000	\$2,000	\$2,0
454.000 TURKEY TROT	\$ <del>0</del> ,000	\$1,249 \$0	\$2,000	Ψ2,100	92,000	72,000	92,0
454.249 · COMMUNITY DAY	\$8,972	\$0	\$9,000	\$688	\$10,000	\$11,000	\$11,0
454.260 · SM TOOLS/MINOR EQUIP	\$5,086	\$3,400	\$6,000	\$5,500	\$6,000	\$6,000	\$6,0
454.310 PROFESSIONAL SERVICES	ψ3,∪00	φ3,400	,000,σς	\$5,500 \$10,000	θυυ,σς	\$0,000	ا,۵۶
454.317 · PARK LANDSCAPING	\$8,123	\$4,387	\$10,000	\$1,000	\$12,000	\$14,000	\$14,0
454.361 · PARKS ELECTRIC	\$286	\$314	\$300	\$300	\$300	\$300	\$14,0
454.372 · PARKS REP/MAIN - IMPROVE (Bryn Coed)	\$2,719	\$22,571					
+04.012 · FARRO REF/MAIN - IMPROVE (BISH CORD)	\$2,719 \$919		\$20,000	\$15,000	\$25,000	\$15,000	\$15,0
ASA 37A . DADKS DED/MAINLMACH EOLID		\$1,571	\$1,000	\$1,000 \$0	\$1,000 \$0	\$1,000 \$0	\$1,0
454.374 · PARKS REP/MAIN-MACH-EQUIP		¢2 720					
454.601 · CONSTRUCTION.FELLOW.TRL - Fellowship trail Pha	\$0	\$3,736	\$0 \$00.450				
454.601 · CONSTRUCTION.FELLOW.TRL · Fellowship trail Pha:  TOTAL TOWNSHIP PARK		\$3,736 <b>\$37,335</b>	\$90,450	\$77,206	\$103,172	\$98,132	
454.601 · CONSTRUCTION.FELLOW.TRL · Fellowship trail Pha:  TOTAL TOWNSHIP PARK  LIBRARIES	\$0 <b>\$48,261</b>	\$37,335	\$90,450	\$77,206	\$103,172	\$98,132	\$108,08
454.601 · CONSTRUCTION.FELLOW.TRL · Fellowship trail Pha:  TOTAL TOWNSHIP PARK  LIBRARIES  456.520 · CONTRIBUTIONS	\$0 <b>\$48,261</b> \$1,500	<b>\$37,335</b> \$0	<b>\$90,450</b> \$1,000	<b>\$77,206</b> \$1,000	<b>\$103,172</b> \$1,000	<b>\$98,132</b> \$1,000	\$108,08 \$1,00 <b>\$1,0</b> 0
454.601 · CONSTRUCTION.FELLOW.TRL · Fellowship trail Pha: TOTAL TOWNSHIP PARK LIBRARIES	\$0 <b>\$48,261</b>	\$37,335	\$90,450	\$77,206	\$103,172	\$98,132	\$1

	Actual 2019	Actual 2020	2021 ADOPTED	Forcasted 2021 YE	2022 DRAFT	2023 DRAFT	2024 DRAFT
COMMUNITY DEVELOPMENT							
460.500 · COMMUNITY CONTRIBUTIONS	\$8,500	\$1,005	\$9,000	\$2,500	\$9,000	\$9,000	\$9,000
461.248 · ENVIRONMENTAL AD COUNCIL (EAC)	\$3,894	\$1,048	\$7,000	\$1,000	\$2,000	\$2,000	\$2,000
461.530 TWP LAND TRUST		\$0					
COMMUNITY DEVELOPMENT/HOUSING							
462.230 · COMM HOUSING HEATING FUEL	\$1,088	\$0	\$0	\$0	\$0	\$0	\$
462.361 · COMM HOUSING ELECTRICITY	\$113	\$120	\$650	\$60	\$650	\$650	\$65
462.373 · COMM HOUSING, REPAIRS/MAINT.	\$488	\$0	\$5,000	\$5,000	\$1,000	\$1,000	\$1,00
462.430 · COMM HOUSING TAXES	\$9,589	\$9,982	\$9,800	\$9,963	\$10,000	\$10,200	\$10,20
TOTAL COMMUNITY DEVELOPMENT/HOUSING	\$11,278	\$10,102	\$15,450	\$15,023	\$11,650	\$11,850	\$11,85
465.248 · HISTORIC COMM.	\$522	\$150	\$2,000	\$1,000	\$2,000	\$2,000	\$2,00
TOTAL COMMUNITY DEVELOPMENT	\$24,194	\$12,305	\$33,450	\$19,523	\$24,650	\$24,850	\$24,850
DEBT SERVICE DEBT PRINCIPAL 471:100 TERM BOND/NOTE PRINCIPAL (2022 SERIES) 471:200 TERM BOND/NOTE PRINCIPAL (2021 SERIES) 471:200 SMALL BORROWING (SECTION 499) PRINCIPAL	\$120,000	\$130,000	\$130,000 \$0	\$130,000	\$155,000 \$99,000	\$1,000 \$159,000 \$99,000	\$1,00 \$113,00 \$100,00
TOTAL DEBT PRINCIPAL	\$120,000	\$130,000	\$130,000	\$130,000	\$254,000	\$259,000	\$214,00
DEBT INTEREST  472.100 TERM BONDINOTE INTEREST (2022 SERIES)  472.200 - TERM BONDINOTE INTEREST (2021 SERIES)  472.700 SMALL BORROWING (SECTION 409) INTEREST	\$38,710	\$33,833	\$30,010 0		\$123,851 \$12,033 \$3,206	\$137,594 \$10,352 \$2,461	\$137,57 \$8,67 \$1,71
TOTAL DEBT INTEREST	\$38,710	\$33,833	\$30,010	\$30,910	\$139,090	\$150,407	\$147,95
TOTAL DEBT SERVICE	\$158,710	\$163.833	\$160,010	\$160,910	\$393,090	\$409,407	\$361,95
INSURANCE, CASUALTY, & SURETY	,,	,,	,,.	,	*****	•, -	*** /**
486.100 INSURANCE - LIABILITY	\$0	\$0	\$0	\$0	\$0	\$0	ş
486.200 INSURANCE - PROPERTY/CASUALTY	\$0	\$0	\$0		\$0	\$0	Š
486.400 INSURANCE - PUBLIC OFFICIALS	\$0	\$5,097	\$5,352	\$5,352	\$11,870	\$12,470	\$13,10
TOTAL INSURANCE, CASUALTY, & SURETY	\$0	\$5.097	\$5,352	\$5,352	\$11.870	\$12,470	\$13.10
UNCLASSIFIED OPERATING EXPENDITURES	• •	, ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	**,**	, , , , ,	, ,-	, ,	, ., .
489.000 ALL OTHER UNCLASSIFIED MISC. EXPENDITURES	\$540	\$6,067	\$0	\$0	\$0	\$0	9
TOTAL UNCLASSIFIED OPERATING EXPENDITURES	\$540	\$6,067	\$0	\$0	\$0	\$0	\$
OTHER FINANCING USES	•	. ,				·	
491.430 · TAXES (REFUNDS) PRIOR YR REVENUE	\$7,329	\$1,258	\$5,000	\$500	\$5,000	\$5,000	\$5,00
491.480 OTHER REFUNDS (PRIOR YEAR REVENUE)		\$0		\$0			
INTERFUND TRANSFERS							
492.05 INTERFUND TRANSFER TO OPEN SPACE	\$0	\$0	\$0	\$0	\$0	\$0	\$
492.08 INTERFUND TRANSFER TO SEWER (SEWER SALE PROC	\$0	\$0					
492.30 INTERFUND TRANSFER TO CAPITAL ROAD	\$0	\$0	\$0	\$1,000,000		\$0	\$
492.31 INTERFUND TRANSFER TO CAPITAL PROJ RESERVE	\$0	\$0	\$0	\$1,750,000		\$0	\$
492.32 INTERFUND TRANS TO CAPITAL EQUIPMENT			\$123,000	\$123,000	\$210,000	\$210,000	\$210,00
492.35 INTERFUND TRANS TO LF -STATE	\$0	\$0	\$0	\$0	\$0	\$0	Ş
492.08.INTERFUND TRANSFER TO SEWER (OPERATING TRANSI	\$0	\$0	\$0	\$0	\$0	\$0	\$
TOTAL INTERFUND TRANSFERS	\$0	\$0	\$123,000	\$2,873,000	\$210,000	\$210,000	\$210,00
TOTAL OTHER FINANCING USES	\$7,329	\$1,258	\$128,000	\$2,873,500	\$215,000	\$215,000	\$215,000
TAL GENERAL FUND EXPENDITURES	\$3,979,270	\$3,339,410	\$3,930,496	\$6,528,615	\$4,514,078	\$4,454,826	\$4,472,568
OTAL GENERAL FUND REVENUE:	\$4,374,445	\$4,125,964	\$4,118,950	\$4,302,834	\$4,587,950	\$4,741,150	\$4,933,600
	#00F 170	Ø700 F5.1	£100.151	#0.00F.701	#70.070	(f000 00 t	0.404.000
	\$395,176	\$786,554	\$188,454	-\$2,225,781	\$73,872	\$286,324	\$461,032

#### Liquid Fuels Fund

This is a state-mandated fund solely to account for the receipt and expenditure of state-levied taxes on the sale of gasoline. Expenses are restricted to road improvement projects, snow removal, traffic signal maintenance and highway equipment acquisition and maintenance.



**Revenue -** The receipt of the payment from the state is based upon the amount of gasoline tax revenue received by the state and the number of roads maintained by the Township. Revenue has increased over the past several years, primarily due to the increase on the gasoline tax rate. Revenues declined in 2021 due to the negative impact of the COVID-19 pandemic's effect on travel.

**Expenses -** The majority of expenses from this fund will be for the maintenance of the Township's roadway system.

WEST VINCENT TOWNSHIP

35 - LIQUID FUELS/ STATE - BUDGET OVERVIEW

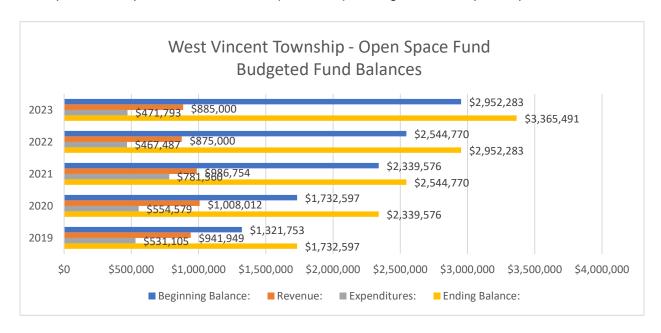
IANLIARY THROLIGH DECEMBER

	2019 Actual	2020 ADOPTED	2020 Actual	2021 Adopted	2021 Actual Year to Date 9/30/2021	2021 Forecasted YE	2022 DRAFT	2023 DRAFT	2024 DRAFT
REVENUE:									
35. 341.00 · INTEREST - LIQUID FUEL FUND	\$3,882	\$1,500	\$686	\$300	\$57	\$100	\$300	\$300	\$300
35. 355.02 · STATE LIQUID FUELS TAX	\$254,424	\$242,672	\$247,580	\$175,000	\$235,074	\$235,074	\$231,539	\$250,000	\$250,000
35. 355.03 · STATE TURN BACK FUND	\$4,480	\$4,480	\$4,480	\$4,480	\$4,480	\$4,480	\$4,480	\$4,480	\$4,480
TOTAL REVENUE:	\$262,786	\$248,652	\$252,746	\$179,780	\$239,611	\$239,654	\$236,319	\$254,780	\$254,780
EXPENDITURES:									
35. 406.390 · BANK SERVICE CHARGES/ FEES	\$15	\$0	\$10	\$0	\$0	\$0	\$0	\$0	\$0
35. 432.245 · MATERIALS - STATE FUNDED	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
35. 433.361 · ELECTRICITY	\$177	\$500	\$173	\$250	\$129		\$250	\$250	\$250
35. 433.450 · TRAFFIC LT -CONT SERV	\$3,589	\$4,500	\$1,050	\$4,500	\$1,203	\$1,245	\$4,500	\$4,500	\$4,500
35 438.000 MAINTENANCE & REPAIRS - ROADS & BRIDGES	S								
35. 439.245 · HWY SUPPLIES - STATE FUNDED	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
35. 439.450 · CONTRACTED ROAD REPAIRS- STATE	\$260,992	\$243,652	\$238,493	\$175,000	\$179,292	\$179,292	\$225,000	\$225,000	\$225,000
35. 439.740 · MACHINERY PURCH - STATE FUNDED	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
TOTAL EXPENDITURES:	\$264,773	\$248,652	\$239,726	\$179,750	\$180,624	\$180,712	\$229,750	\$229,750	\$229,750
Excess of Revenues over Expenditures:	-\$1,987	\$0	\$13,020	\$30	\$58,987	\$58,942	\$6,569	\$25,030	\$25,030

#### Open Space Fund

This fund provides for the acquisition of conserved land through the acquisition of development rights (TDRs) or the placement of a conservation easement on a property.

The Township conserved an additional 77 acres (3,377 acres in total to date) in 2021 through a variety of public and private programs. The efforts to conserve this amount of land requires the commitment of the entire community. Continuing efforts to conserve additional land will remain an important component of the Township's future planning and development process.



**Revenue -** The primary source of township revenue is through an additional .25% of the earned income tax. Additional revenue, which is project specific, could come from grants from Chester County, the Pennsylvania Department of Conservation of Natural Resources and from non-government organizations.

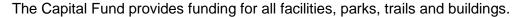
**Expense** – The principal expense is the retirement debt that was issued for conservation purposes..

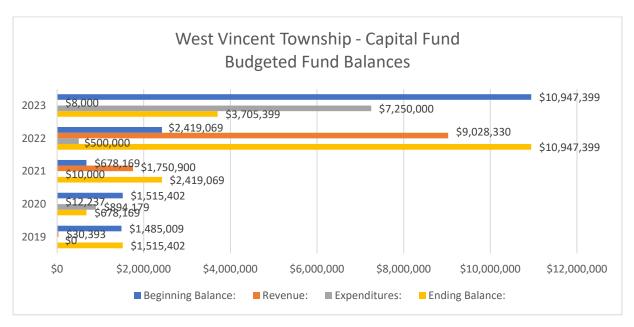
WEST VINCENT TOWNSHIP

05 - OPEN SPACE - BUDGET OVERVIEW
JANUARY THROUGH DECEMBER

	2019 Actual	2020 Actual	2021 Adopted	Forcasted 2021 YE	2022 DRAFT	2023 DRAFT	2024 DRAFT
REVENUE:							
05. 141.001 Open Space Tax Prior Year Reserve		\$0		\$0			
05. 310.200 · EIT Special Levy Open Space	\$906,841	\$987,788	\$845,000	\$983,566	\$850,000	\$860,000	\$860,000
05. 341.000 · Interest Earnings Open Space	\$35,101	\$20,224	\$20,000	\$3,188	\$25,000	\$25,000	\$25,000
TOTAL REVENUE	\$941,942	\$1,008,012	\$865,000	\$986,754	\$875,000	\$885,000	\$885,000
EXPENDITURES:							
05. 406.390 · Bank Service Charge	\$0	\$0	\$0	\$0	\$0	\$0	\$0
05. 461.371 · Open Space Maintenance	\$0	\$0	\$50,000	\$2,500	\$1,000	\$0	\$0
05. 461.710 · Open Space Acquisition	\$25,700	\$55,000	\$0	\$278,605	\$0	\$0	\$0
05. 472.000 · Debt Interest	\$110,405	\$94,579	\$82,455	\$85,455	\$33,487	\$28,793	\$24,116
05. 471.000 · Debt Principal	\$395,000	\$405,000	\$415,000	\$415,000	\$433,000	\$443,000	\$314,000
TOTAL EXPENDITURES:	\$531,105	\$554,579	\$547,455	\$781,560	\$467,487	\$471,793	\$338,116
Excess of Revenues over Expenditures:	\$410,837	\$453,433	\$317,545	\$205,194	\$407,513	\$413,207	\$546,884

#### Capital Fund





Funding is provided for the planning and construction of a new public safety building. This project will be budgeted so that the debt service requirements to fund the project through a bond issue will not negatively impact the real estate tax rate.

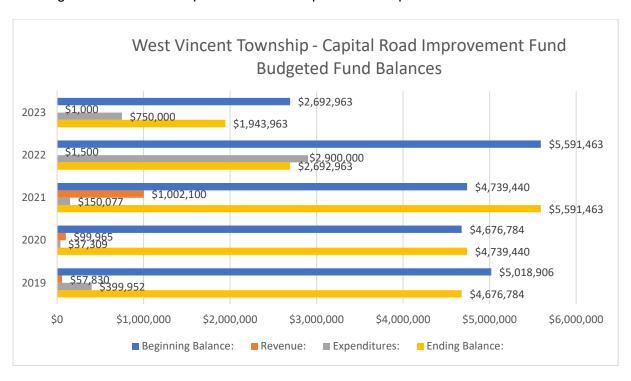
The construction of the Fellowship Trail will be funded primarily through an expected state grant.

WEST VINCENT TOWNSHIP
31 - CAPITAL PROJECT RESERVE - BUDGET OVERVIEW
JANUARY THROUGH DECEMBER

	Actual 2019	Actual 2020	2021 Adopted	Forcasted 2021 YE	2022 DRAFT	2023 DRAFT	2024 DRAFT
REVENUE:							
31 141.01 Budgetary Reserve	\$0	\$0					
31 341.00 · Interest - Capital Reserve	\$30,393	\$12,237	\$12,000	\$900	\$10,000	\$8,000	\$8,00
31 354.01 State Grant			\$200,000	\$0	\$268,330		
31 392.01 Transfer from General Fund	\$0	\$0		\$1,750,000	\$1,750,000		
31 392.30 Transfer from Capital Road Improvement	\$0	\$0		\$0			
31 393.00 Bond Proceeds (2022 Series)				\$0	\$7,000,000	\$0	
TOTAL REVENUE:	\$30,393	\$12,237	\$212,000	\$1,750,900	\$9,028,330	\$8,000	\$8,00
31 406.31 Other Government Admin (Professional Services)	\$0	\$0	\$0	\$0			
31 408.45 Engineering Contracted Services	\$0	\$894,179	\$250,000	\$10,000	\$500,000	\$250,000	
31 409.37 Repair/ Maintenance - Buildings 31 409.61 Gen Govt Bldg (Construction Contracts)	\$0	\$0		\$0 \$0	\$0	\$7,000,000	
31 471.00 Debt Service Principal				\$0			
31 472.00 Debt Service Interest				\$0			
TOTAL EXPENDITURES:	\$0	\$894,179	\$250,000	\$10,000	\$500,000	\$7,250,000	\$
cess of Revenues over Expenditures:	\$30,393	-\$881,942	-\$38,000	\$1,740,900	\$8,528,330	-\$7,242,000	\$8,000

#### Capital Road Improvement Fund

Substantial improvements to the Township's roadway network, gravel and paved roads as well as bridges and culverts are provided in the Capital Road Improvement Fund.



#### The 2022-2024 road program is:

#### 2022

Fellowship Road - bridge repairs

Sheeder Mill Road - storm water improvements and road reconstruction  $\label{eq:matter} % \begin{subarray}{ll} \end{subarray} \begin{suba$ 

Hilltop Road - storm water improvements and road reconstruction

Shady Lane - storm water improvements and road reconstruction

Buttonwood Lane - bridge replacement

Kimberton Road - storm water and road reconstruction

Kimberton Road - bridge repairs

#### 2023

Jaine Lane - improvements

Hilltop Road - storm water and road reconstruction

#### 2024

Hollow Road St. Andrews Beaver Hill Buttonwood Lane

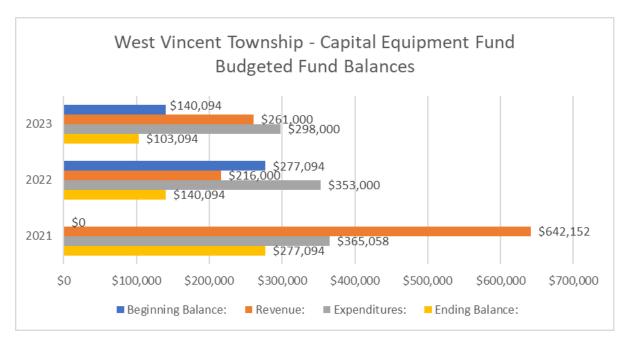
#### WEST VINCENT TOWNSHIP

#### 30 - CAPITAL ROAD IMPROVEMENT - BUDGET OVERVIEW JANUARY THROUGH DECEMBER

	Actual 2019	Actual 2020	2021 Adopted	Forcasted YE	2022 DRAFT	2023 DRAFT	2024 DRAFT
			\$4,739,440.70		\$0.00	\$0.00	\$0.00
			Actual 2021 Beginning Balance		Forcasted 2022 Beginning Balance	Forcasted 2023 Beginning Balance	Forcasted 2024 Beginning Balance
REVENUE:							Dalance
30. 141.01 · Budgetary Reserve	\$0	\$0					
30. 341.00 · Interest - Capital Road	\$57,830	\$99,965	\$110,000	\$2,100	\$1,500	\$1,000	\$1,000
30. 392.00 Interfund Transfer from other fund	\$0	\$0		\$1,000,000			
TOTAL REVENUE:	\$57,830	\$99,965	\$110,000	\$1,002,100	\$1,500	\$1,000	\$1,000
EXPENDITURES:							
30. 404.66 - Capital Road Legal Services	\$0	\$0		\$0			
30 406.21 Office Supplies				\$77			
30 406.39 Bank Fees/Service Charges				\$0			
30. 408.66 · Capital Road Engineering Fees	\$110,505	\$17,421	\$110,000	\$150,000	\$150,000	\$100,000	\$100,000
30. 430.61 · Contracted Road & Bridge Projects	\$289,447	\$19,888	\$800,000	\$0	\$2,750,000	\$650,000	\$650,000
30. 492.01 Interfund Transfer to General Fund	\$0	\$0		\$0			
30. 492.31 · Interfund Transfer to Capital Project Reserve Fund	\$0	\$0		\$0			
TOTAL EXPENDITURES:	\$399,952	\$37,309	\$910,000	\$150,077	\$2,900,000	\$750,000	\$750,000
cess of Revenues over Expenditures:	-\$342,122	\$62,656	-\$800,000	\$852,023	-\$2,898,500	-\$749,000	-\$749,000

#### **Equipment Fund**

The fund is created to provide funding for the acquisition of all capital equipment including all data processing and communication equipment.



#### The 2022-2025 program is:

2022			2024			
Police Vehicle		\$55,000		Data Processing		\$5,000
Message Boards (2)		\$43,100		Dodge Work Truck		\$100,000
In-Car Cameras		\$41,000				
Mack Dump Truck		\$220,000			Total	\$105,000
Mowers (3)		\$43,000				
			2025			
	Total	\$402,100		Data Processing		\$5,000
2023					Total	\$5,000
Police Vehicle		\$55,000				
Data Processing		\$5,000		F	our-Yea	r <sup>*</sup> \$687,100
Dodge Ram 550 Dump Truck		\$115,000				
	Total	\$175,000				

The Budget provides for the replacement of a MACK dump truck for the Public Works Department in 2022. Three mowers will be acquired to replace two existing mowers.

The replacement of police vehicles on an annual basis is provided.

The replacement of desk top workstations, will be reviewed annual and replaced for obsoletion and/or valid upgraded business requirements.

Three tablets will be purchased for the Public Works Department.

Four in-car cameras will be purchase for four police vehicles. Two new message boards will also be acquired.

## WEST VINCENT TOWNSHIP 32 - CAPITAL EQUIPMENT RESERVE - BUDGET OVERVIEW JANUARY THROUGH DECEMBER

	2021 Adopted	Forcasted YE	2022 DRAFT	2023 DRAFT	2024 DRAFT
	\$0.00 Actual 2021 Beginning Balance		Beginning Balances Forcasted 2022 Beginning Balance	\$277,094.00 Forcasted 2023 Beginning Balance	\$140,094.00 Forcasted 2024 Beginning Balance
REVENUE:					
32 141.01 Budgetary Reserve					
32 341.00 · Interest - Capital Equip. Reserve (Bank TBD)	\$1,000	\$52	\$1,000	\$1,000	\$1,00
32 391.00 · Proceeds of Sale of General Fixed Asset	\$20,000	\$19,100	\$5,000	\$50,000	\$50,00
32 392.01 Transfer from General Fund	\$123,000	\$123,000	\$210,000	\$210,000	\$210,00
32 393.00 Bank Note Proceeds	\$500,000	\$500,000	\$0	\$0	\$
TOTAL REVENUE:	\$644,000	\$642,152	\$216,000	\$261,000	\$261,00
EXPENDITURES:	<u> </u>	<u> </u>	·	<u> </u>	
406.00 General Government					
32 406.210 Office Supplies	\$0	\$131	\$0	\$0	\$
32 406.390 Bank Services/Charges	\$0	\$2,515	\$0	\$0	ç
Total 406.00 General Government	\$0	\$2,646	\$0	\$0	\$
407.00 Data Processing Capital Purchases					
32 407.22 . IT Capital Purchases - Computers	\$10,000	\$1,000	\$5,000	\$5,000	\$5,00
32 407.27 . IT Capital Purchases - Hardware/Software/Training	\$0	\$0	\$20,000	\$20,000	\$20,00
TOTAL 407.00 Data Processing	\$10,000	\$1,000	\$25,000	\$25,000	\$25,00
410.00 Police Capital Purchases					
32 410.740 · Police Capital Purchase - Vehicle/Machinery	\$51,500	\$101,712	\$53,000	\$55,000	\$55,00
32 410.750 · Police Capital Purchase - Minor Equipment	<u>\$0</u>	\$0	\$0	\$0	\$
TOTAL 410.00 Police Capital Purchases	\$51,500	\$101,712	\$53,000	\$55,000	\$55,00
430.00 Public Works Capital Purchases					
32 430.740 · Public Works Capital Purchase - Vehicle/Machinery	\$226,800	\$226,800	\$275,000	\$218,000	\$218,00
32 430.750 · Public Works Capital Purchase - Minor Equipment (Radios)	\$30,000	\$30,000	\$0	\$0	\$
TOTAL 430.00 Public Works Capital Purchases	\$256,800	\$256,800	\$275,000	\$218,000	\$218,00
471-472 Debt Service					
32 471.00 Debt Service Principal	\$10,000	\$0	\$0	\$0	\$
32 472.00 Debt Service Interest	\$3,000	\$2,900	\$0	\$0	\$
TOTAL 471-472 Debt Service	\$13,000	\$2,900	\$0	\$0	\$
TOTAL EXPENDITURES:	\$331,300	\$365,058	\$353,000	\$298,000	\$298,00
cess of Revenues over Expenditures:	\$312,700	\$277,094	-\$137,000	-\$37,000	-\$37,00